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Part III Statement of Program Service Accomplishments
Check if Schedule O contains a response or note to any line in this Part III
X
1 Briefly describe the organization's mission
    PEOPLE AEFECTED BY MS CAN LIVE THEIR BEST LIVES AS WE STOP MS IN ITS
    TRACKS, RESTORE WHAT HAS BEEN LOST AND END MS FOREVER. EFFECTIVE
    10/1/16, THE SOCIETY CONSOLIDATED THE 36 CHAPTERS AND THE NATIONAL
    HEADQUARTERS INTO A SINGLE ENTITY UNDER ONE EIN. SEE SCH. O.
2 Did the organization undertake any significant program services during the year which were not listed on the prior Form 990 or 990 EZ?
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``` . . . . . If "Yes," describe these new services on Schedule O.
3 Did the organization cease conducting, or make significant changes in how it conducts, any program services?. . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . \(\square\) Yes X No If "Yes," describe these changes on Schedule O
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4 Describe the organization's program service accomplishments for each of its three largest program services, as measured by expenses. Section 501 (c)(3) and 501 (c)(4) organizations are required to report the amount of grants and allocations to others, the total expenses, and revenue, if any, for each program service reported



4d Other program services (Describe in Schedule O.)
ATTACHMENT 1
(Expenses \$ 5,905,502. including grants of \$ 1,700,678.) (Revenue \$ 77,872.)
4e Total program service expenses $\quad 130,765,033$.
JSA
JSE 10201.000

1 Is the organization described in section $501(\mathrm{c})(3)$ or $4947(\mathrm{a})(1)$ (other than a private foundation)? If "Yes," complete Schedule A.
2 Is the organization required to complete Schedule B, Schedule of Contributors (see instructions)?.
3 Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? If "Yes," complete Schedule C, Part I
4 Section $501(c)(3)$ organizations. Did the organization engage in lobbying activities, or have a section 501 (h) election in effect during the tax year? If "Yes," complete Schedule C, Part II
5 Is the organization a section $501(c)(4), 501(c)(5)$, or $501(c)(6)$ organization that receives membership dues, assessments, or similar amounts as defined in Revenue Procedure 98-19? If "Yes," complete Schedule $C$, Part III.
6 Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I.
7 Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas, or historic structures? If "Yes, " complete Schedule D, Part II
8 Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete Schedule D, Part III
9 Did the organization report an amount in Part X, line 21, for escrow or custodial account liability, serve as a custodian for amounts not listed in Part X ; or provide credit counseling, debt management, credit repair, or debt negotiation services? If "Yes," complete Schedule D, Part IV
10 Did the organization, directly or through a related organization, hold assets in temporarily restricted endowments, permanent endowments, or quasi-endowments? If "Yes," complete Schedule D, Part V.
11 If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI VII, VIII, IX, or X as applicable.
a Did the organization report an amount for land, buildings, and equipment in Part X , line 10 ? If "Yes," complete Schedule D, Part VI

|  | Yes | No |
| :---: | :---: | :---: |
| 1 | X |  |
| 2 |  | X |
| 3 |  | X |
| 4 | X |  |
| 5 |  | X |
| 6 |  | X |
| 7 |  | X |
| 8 |  | X |
| 9 | X |  |
| 10 | X |  |
| 11a | X |  |
| 11b |  | X |
| 116 |  | X |
| 11d |  | X |
| 11e | X |  |
| 11f | X |  |
| 12a |  | X |
| 12b | X |  |
| 13 |  | X |
| 14a |  | X |
| 14b | X |  |
| 15 | X |  |
| 16 |  | X |
| 17 | X |  |
| 18 | X |  |
| 19 |  | X |

## Part IV Checklist of Required Schedules (continued)

20a Did the organization operate one or more hospital facilities? If "Yes," complete Schedule $H$
b If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?.
21 Did the organization report more than $\$ 5,000$ of grants or other assistance to any domestic organization or domestic government on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II .
22 Did the organization report more than $\$ 5,000$ of grants or other assistance to or for domestic individuals on Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III.
23 Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the organization's current and former officers, directors, trustees, key employees, and highest compensated employees? If "Yes," complete Schedule J .
24 a Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than $\$ 100,000$ as of the last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24 b through 24d and complete Schedule K. If "No," go to line 25a.
b Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?.
c Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds?
d Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?
25a Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations. Did the organization engage in an excess benefit transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part I
b Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or $990-E Z$ ? If "Yes," complete Schedule L, Part I
26 Did the organization report any amount on Part $X$, line 5, 6, or 22 for receivables from or payables to any current or former officers, directors, trustees, key employees, highest compensated employees, or disqualified persons? If "Yes," complete Schedule L, Part II

|  | Yes | No |
| :---: | :---: | :---: |
| 20a |  | $X$ |
| 20b |  |  |
| 21 | $X$ |  |
| 22 | $X$ |  |
|  |  |  |
| 23 | $X$ |  |
| $24 a$ |  |  |
| $24 b$ |  |  |
| $24 c$ |  |  |
| $24 d$ |  |  |
| $25 a$ |  | $X$ |
|  |  |  |
| $25 b$ |  | $X$ |
|  |  |  |
| 26 |  | $X$ |

27 Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial contributor or employee thereof, a grant selection committee member, or to a $35 \%$ controlled entity or family member of any of these persons? If "Yes," complete Schedule L, Part III.
28 Was the organization a party to a business transaction with one of the following parties (see Schedule $L$, Part IV instructions for applicable filing thresholds, conditions, and exceptions):
a A current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV
b A family member of a current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part N.
c An entity of which a current or former officer, director, trustee, or key employee (or a family member thereof) was an officer, director, trustee, or direct or indirect owner? If "Yes," complete Schedule L, Part N. Did the organization receive more than $\$ 25,000$ in non-cash contributions? If "Yes," complete Schedule M.
30 Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? If "Yes, " complete Schedule M.
31 Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N , Part 1.
32 Did the organization sell, exchange, dispose of, or transfer more than $25 \%$ of its net assets? If "Yes," complete Schedule N, Part II
33 Did the organization own $100 \%$ of an entity disregarded as separate from the organization under Regulations sections 301.7701-2 and 301.7701-3? If "Yes," complete Schedule R, Part I
34 Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Part II, III, or $N$, and Part $V$, line 1.
35a Did the organization have a controlled entity within the meaning of section 512(b)(13)? If "Yes" to line 35 a, did the organization receive any payment from or engage in any transaction with a controlled entity within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2
36 Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization? If "Yes," complete Schedule R, Part V, line 2
37 Did the organization conduct more than $5 \%$ of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule $R$, Part VI.
38 Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11 b and 19? Note. All Form 990 filers are required to complete Schedule O.

## Part V Statements Regarding Other IRS Filings and Tax Compliance

 Check if Schedule O contains a response or note to any line in this Part V1a Enter the number reported in Box 3 of Form 1096. Enter-0-if not applicable
b Enter the number of Forms $\mathrm{W}-2 \mathrm{G}$ included in line 1a. Enter -0 - if not applicable
c Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming (gambling) winnings to prize winners?
2a Enter the number of employees reported on Form W-3. Transmittal of Wage and Tax Statements, filed for the calendar year ending with or within the year covered by this return.
b If at least one is reported on line $2 a$, did the organization file all required federal employment tax returns? Note. If the sum of lines $1 a$ and $2 a$ is greater than 250 , you may be required to $e$-file (see instructions)
3a Did the organization have unrelated business gross income of $\$ 1,000$ or more during the year?

b If "Yes," has it filed a Form 990-T for this year? If "No" to line 3 b, provide an explanation in Schedule O
4a At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a financial account in a foreign country (such as a bank account, securities account, or other financial account)?
b If "Yes," enter the name of the foreign country:
See instructions for filing requirements for FinCEN Form 114, Report of Foreign Bank and Financial Accounts (FBAR).
5a Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?. . . . . . . . .
b Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?
c If "Yes" to line 5 a or 5 b, did the organization file Form 8886 -T?
6 Does the organization have annual gross receipts that are normally greater than $\$ 100,000$, and did the organization solicit any contributions that were not tax deductible as charitable contributions?
b If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts were not tax deductible?
7 Organizations that may receive deductible contributions under section 170(c).
a Did the organization receive a payment in excess of $\$ 75$ made partly as a contribution and partly for goods and services provided to the payor?
b If "Yes," did the organization notify the donor of the value of the goods or services provided?
. . . . . . . . . .
c Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required to file Form 8282?
d If "Yes," indicate the number of Forms 8282 filed during the year

e Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?
$f$ Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?
g If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required?
h If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C?
8 Sponsoring organizations maintaining donor advised funds. Did a donor advised fund maintained by the sponsoring organization have excess business holdings at any time during the year?
9 Sponsoring organizations maintaining donor advised funds.
a Did the sponsoring organization make any taxable distributions under section 4966?
b Did the sponsoring organization make a distribution to a donor, donor advisor, or related person?
10 Section 501(c)(7) organizations. Enter:
a Initiation fees and capital contributions included on Part VIII, line 12
10a
b Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities.
10b
11 Section 501(c)(12) organizations. Enter:
a Gross income from members or shareholders
b Gross income from other sources (Do not net amounts due or paid to other sources against amounts due or received from them.)

| $11 a$ |
| :---: |
| $11 b$ |

12a Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041?
b If "Yes," enter the amount of tax-exempt interest received or accrued during the year
13 Section 501(c)(29) qualified nonprofit health insurance issuers.
a Is the organization licensed to issue qualified health plans in more than one state?
Note. See the instructions for additional information the organization must report on Schedule O.
b Enter the amount of reserves the organization is required to maintain by the states in which the organization is licensed to issue qualified health plans
c Enter the amount of reserves on hand 12b a Did the organization receive any payments for indoor tanning services during the tax year? b If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation in Schedule O

Part VI Governance, Management, and Disclosure For each "Yes" response to lines 2 through $7 b$ below, and for a "No" response to line $8 a, 8 b$, or $10 b$ below, describe the circumstances, processes, or changes in Schedule O. See instructions. Check if Schedule O contains a response or note to any line in this Part VI

## Section A. Governing Body and Management

1 Enter the number of voting members of the governing body at the end of the tax year If there are material differences in voting rights among members of the governing body, or if the governing body delegated broad authority to an executive committee or similar committee, explain in Schedule 0.
b Enter the number of voting members included in line 1 a , above, who are independent
2 Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other officer, director, trustee, or key employee?
3 Did the organization delegate control over management duties customarily performed by or under the direct supervision of officers, directors, or trustees, or key employees to a management company or other person? .
4 Did the organization make any significant changes to its governing documents since the prior Form 990 was filed?. . . . . .
5 Did the organization become aware during the year of a significant diversion of the organization's assets?. . .
6 Did the organization have members or stockholders?
7a Did the organization have members, stockholders, or other persons who had the power to elect or appoint one or more members of the governing body?
b Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders, or persons other than the governing body?
8 Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following:
a The guveiniing body?.
b Each committee with authority to act on behalf of the governing body?
9 Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the organization's mailing address? If "Yes," provide the names and addresses in Schedule 0 .

the organization's mailing address? If Yes, provide lhe names and addesses in Schedule O. . . . . . . . . . . $\quad$.
Section B. Policies (This Section B requests information about policies not required by the Internal Revenue Code.)

10a Did the organization have local chapters, branches, or affiliates?
b If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes? .
11a Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form? .
b Describe in Schedule $O$ the process, if any, used by the organization to review this Form 990.
12a Did the organization have a written conflict of interest policy? If "No, "go to line 13
b Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts?

| $10 a$ | $X$ | Yes |
| :---: | :---: | :---: |
| $10 b$ | $X$ |  |
| $11 a$ | $X$ |  |
| $12 a$ | $X$ |  |
| $12 b$ | $X$ |  |
| $12 c$ | $X$ |  |
| 13 | $X$ |  |
| 14 | $X$ |  |
|  |  |  |
| $15 a$ | $X$ |  |
| $15 b$ | $X$ |  |
|  |  |  |
| $16 a$ |  | $X$ |

16a Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year?
b If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's exempt status with respect to such arrangements?

|  |  |
| :---: | :---: |
| $16 b$ |  |

Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this was done

|  |  |  |
| :---: | :---: | :---: |
|  |  |  |
| 8 a | $X$ |  |
| $8 b$ | $X$ |  |
|  |  |  |
| 9 |  | $X$ |

3 Did the organization have a written whistleblower policy?
14 Did the organization have a written document retention and destruction policy?
15 Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision?
a The organization's CEO, Executive Director, or top management official
b Other officers or key employees of the organization
If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions)

## Section C. Disclosure

17 List the states with which a copy of this Form 990 is required to be filed ATTACHMENT 2
18 Section 6104 requires an organization to make its Forms 1023 (or 1024 if applicable), 990, and 990-T (Section 501 (c)(3)s only) available for public inspection. Indicate how you made these available. Check all that apply.
X Own website $\quad \mathrm{X}$ Another's website X Upon request $\square$ Other (explain in Schedule O)
19 Describe in Schedule $O$ whether (and if so, how) the organization made its governing documents, conflict of interest policy, and financial statements available to the public during the tax year.
20 State the name address, and telephone number of the person who possesses the organizations books and records: TAMI CAESAR, CFO 733 THIRD AVENUE, NEW YORK, NY $10017-3288$

Form 990 (2016)
Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors
Check if Schedule O contains a response or note to any line in this Part VII . . . . . . . . . . . . . . . . . . . . . . . $\square$
Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees
1a Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year.

- List all of the organization's current officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation. Enter -O- in columns (D), (E), and (F) if no compensation was paid.
- List all of the organization's current key employees, if any. See instructions for definition of "key employee."
- List the organization's five current highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than $\$ 100,000$ from the organization and any related organizations.
- List all of the organization's former officers, key employees, and highest compensated employees who received more than $\$ 100,000$ of reportable compensation from the organization and any related organizations.
- List all of the organization's former directors or trustees that received, in the capacity as a former director or trustee of the organization, more than $\$ 10,000$ of reportable compensation from the organization and any related organizations
List persons in the following order: individual trustees or directors; institutional trustees; officers; key employees; highest compensated employees; and former such persons.
$\square$ Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee.


Part VII Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees (continued)


2 Total number of individuals (including but not limited to those listed above) who received more than $\$ 100,000$ of reportable compensation from the organization 66

3 Did the organization list any former officer, director, or trustee, key employee, or highest compensated employee on line 1a? If "Yes," complete Schedule J for such individual

4 For any individual listed on line 1 a , is the sum of reportable compensation and other compensation from the organization and related organizations greater than $\$ 150,000$ ? If "Yes," complete Schedule $J$ for such individual

5 Did any person listed on line 1a receive or accrue compensation from any unrelated organization or individual for services rendered to the organization? If "Yes," complete Schedule $J$ for such person


## Section B. Independent Contractors

1 Complete this table for your five highest compensated independent contractors that received more than $\$ 100,000$ of compensation from the organization. Report compensation for the calendar year ending with or within the organization's tax year.

| (A) <br> Name and business address |  | (B) <br> Description of services | (C) <br> Compensation |
| :---: | :---: | :---: | :---: |
| ATTACHMENT 3 |  |  |  |
|  |  |  |  |
|  |  |  |  |
|  |  |  |  |
|  |  |  |  |
| 2 Total number of independent contractors (including but not limited to those listed above) who received more than $\$ 100,000$ in compensation from the organization |  |  | - 0 |
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Part VII Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees (continued)


2 Total number of individuals (including but not limited to those listed above) who received more than $\$ 100,000$ of reportable compensation from the organization 66

3 Did the organization list any former officer, director, or trustee, key employee, or highest compensated employee on line 1 a ? If "Yes," complete Schedule $J$ for such individual
4 For any individual listed on line 1 a , is the sum of reportable compensation and other compensation from the organization and related organizations greater than $\$ 150,000$ ? If "Yes," complete Schedule J for such individual
5 Did any person listed on line 1a receive or accrue compensation from any unrelated organization or individual for services rendered to the organization? If "Yes," complete Schedule $J$ for such person


## Section B. Independent Contractors

1 Complete this table for your five highest compensated independent contractors that received more than $\$ 100,000$ of compensation from the organization. Report compensation for the calendar year ending with or within the organization's tax year.


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Part VII Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees (continued)


2 Total number of individuals (including but not limited to those listed above) who received more than $\$ 100,000$ of reportable compensation from the organization

3 Did the organization list any former officer, director, or trustee, key employee, or highest compensated employee on line 1a? If "Yes," complete Schedule $J$ for such individual

4 For any individual listed on line 1 a , is the sum of reportable compensation and other compensation from the organization and related organizations greater than $\$ 150,000$ ? If "Yes," complete Schedule J for such individual
5 Did any person listed on line 1a receive or accrue compensation from any unrelated organization or individual for services rendered to the organization? If "Yes," complete Schedule $J$ for such person


## Section B. Independent Contractors

1 Complete this table for your five highest compensated independent contractors that received more than $\$ 100,000$ of compensation from the organization. Report compensation for the calendar year ending with or within the organization's tax year

| (A) <br> Name and business address |  | (B) <br> Description of services | (C) <br> Compensation |
| :---: | :---: | :---: | :---: |
|  |  |  |  |
|  |  |  |  |
|  |  |  |  |
|  |  |  |  |
|  |  |  |  |
| 2 Total number of independent contractors (including but not limited to those listed above) who received more than $\$ 100,000$ in compensation from the organization |  |  |  |
| $\begin{aligned} & \overline{\mathrm{JSA}} \quad \\ & 6 E 10552.000 \\ & 4781 \mathrm{ME} 700 \mathrm{~J} \end{aligned}$ |  |  | Form 990 |
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2 Total number of individuals (including but not limited to those listed above) who received more than $\$ 100,000$ of reportable compensation from the organization 66

3 Did the organization list any former officer, director, or trustee, key employee, or highest compensated employee on line 1a? If "Yes," complete Schedule $J$ for such individual
4 For any individual listed on line 1 a , is the sum of reportable compensation and other compensation from the organization and related organizations greater than $\$ 150,000$ ? If "Yes," complete Schedule $J$ for such individual.
5 Did any person listed on line 1a receive or accrue compensation from any unrelated organization or individual for services rendered to the organization? If "Yes," complete Schedule J for such person


## Section B. Independent Contractors

1 Complete this table for your five highest compensated independent contractors that received more than $\$ 100,000$ of compensation from the organization. Report compensation for the calendar year ending with or within the organization's tax year.

| (A) <br> Name and business address |  | (B) <br> Description of services | (C) Compensation |
| :---: | :---: | :---: | :---: |
|  |  |  |  |
|  |  |  |  |
|  |  |  |  |
|  |  |  |  |
|  |  |  |  |
| 2 Total number of independent contractors (including but not limited to those listed above) who received more than $\$ 100,000$ in compensation from the organization |  |  |  |
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Part VIII Statement of Revenue
Check if Schedule O contains a response or note to any line in this Part VIII. . . . . . . . . . . . . . . . . . . . . . . . $\square$


## Part IX Statement of Functional Expenses

| Check if Schedule O contains a response or note to any line in this Part IX |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
| Do not include amounts reported on lines 6b, 7b 8b, 9b, and 10b of Part VIII. | $\begin{gathered} \text { (A) } \\ \text { Total expenses } \end{gathered}$ | $\begin{aligned} & \text { (B) } \\ & \begin{array}{c} \text { Program service } \\ \text { expenses } \end{array} \end{aligned}$ | $\underset{\substack{\text { Management and } \\ \text { general expenses }}}{\text { (C) }}$ | (D) Fundraising expenses |
| 1 Grants and other assistance to domestic organizations and domestic governments. See Part IV, line 21 . . . . | 38,032,489. | 38,032,489. |  |  |
| 2 Grants and other assistance to domestic individuals. See Part IV, line 22 . . . . . . . . . | 3,234,894. | 3,234,894. |  |  |
| 3 Grants and other assistance to foreign organizations, foreign governments, and foreign individuals. See Part IV, lines 15 and 16 . . . . . | 2,842,063. | 2,842,063. |  |  |
| 4 Benefits paid to or for members | 0. |  |  |  |
| 5 Compensation of current officers, directors, trustees, and key employees | 2,510,223. | 1,735,932. | 312,061. | 462,230. |
| 6 Compensation not included above, to disqualified persons (as defined under section $4958(f)(1)$ ) and persons described in section 4958(c)(3)(B) . . . . . . | 0. |  |  |  |
| 7 Other salaries and wages. | 64,906,676. | 44,885,889. | 8,068,954. | 11,951,833. |
| 8 Pension plan accruals and contributions (include section 401 (k) and 403(b) employer contributions) | 1,193,103. | 825,084. | 148,322. | 219,697. |
| 9 Other employee benefits | 10,725,166. | 7,416,935. | 1,333,310. | 1,974,921. |
| 10 Payroll taxes. | 4,273,490. | 2,955,311. | 531,263. | 786,916. |
| 11 Fees for services (non-employees) a Management | 0. |  |  |  |
| b Legal | 25,641. |  | 25,641. |  |
| c Accounting | 256,700. |  | 256,700. |  |
| d Lobbying | 767,972. | 341,503. | 82,853. | 343,616. |
| e Professional fundraising seevices. See Part IV, line 17. | 3,472,372. |  |  | 3,472,372. |
| f Investment management fees | 248,518. |  | 248,518. |  |
| g Other. (If line 11 g amount exceeds $10 \%$ of line 25 , column (A) amount, list line 11 g expenses on Schedule O ). . . . . . | 7,512,371. | 4,220,088. | 946,240. | 2,346,043. |
| 12 Advertising and promotion | 2,905,831. | 865,880. | 223,592. | 1,816,359. |
| 13 Office expenses | 4,325,097. | 82,494. | 155,044. | 4,087,559. |
| 14 Information technology. | 4,086,794. | 2,607,493. | 427,882. | 1,051,419. |
| 15 Royalties. | 0. |  |  |  |
| 16 Occupancy | 10,247,127. | 6,763,104. | 1,434,598. | 2,049,425. |
| 17 Travel | 3,164,686. | 1,895,152. | 161,271. | 1,108,263. |
| 18 Payments of travel or entertainment expenses for any federal, state, or local public officials | 0. |  |  |  |
| 19 Conferences, conventions, and meetings | 2,480,770. | 1,958,356. | 68,842. | 453,572. |
| 20 Interest | 0. |  |  |  |
| 21 Payments to affiliates. | 0. |  |  |  |
| 22 Depreciation, depletion, and amortization | 2,720,339. | 1,795,424. | 380,847. | 544,068. |
| 23 Insurance | 1,383,011. | 912,787. | 193,622. | 276,602. |
| 24 Other expenses. Itemize expenses not covered above (List miscellaneous expenses in line 24 e . If line 24 e amount exceeds $10 \%$ of line 25 , column (A) amount, list line 24 e expenses on Schedule 0 .) |  |  |  |  |
| a PRNTG, PUBLICATION \& POSTAGE | 7,946,887. | 3,507,507. | 663,024. | 3,776,356. |
| b AWARDS AND PRIZES | 623,749. | 505,601. | 12,582. | 105,566. |
| cTELEPHONE | 2,363,209. | 1,560,239. | 329,415. | 473,555. |
| dEQUIPMENT RENTAL | 950,834. | 627,998. | 132,932. | 189,904. |
| e All other expenses | 2,325,033. | 1,192,810. | 620,890. | 511,333. |
| 25 Total functional expenses. Add lines 1 through 24e | 185,525,045. | 130,765,033. | 16,758,403. | 38,001,609. |
| 26 Joint costs. Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation. Check here X $\qquad$ following SOP 98-2 (ASC 958-720). | 4,246,047. | 1,108,454. | 2,525,178. | 612,415. |

$4,246,047 . \quad 1,108,454$
$2,525,178$.
$612,415$.

\begin{tabular}{|c|c|c|c|c|c|}
\hline \multicolumn{3}{|l|}{} \& (A) Beginning of year \& \& \begin{tabular}{l}
(B) \\
End of year
\end{tabular} \\
\hline \multirow{16}{*}{} \& 1 \& Cash - non-interest-bearing \& 0. \& 1 \& 0. \\
\hline \& 2 \& Savings and temporary cash investments. \& 34,708,519. \& 2 \& 52,730,544. \\
\hline \& 3 \& Pledges and grants receivable, net \& 2,977,443. \& 3 \& 15,161,184 \\
\hline \& 4 \& Accounts receivable, net \& 1,221,976. \& 4 \& 787,082. \\
\hline \& 5 \& Loans and other receivables from current and former officers, directors, trustees, key employees, and highest compensated employees. Complete Part II of Schedule L \& 0. \& 5 \& 0. \\
\hline \& 6 \& Loans and other receivables from other disqualified persons (as defined under section \(4958(f)(1)\) ), persons described in section \(4958(\mathrm{c})(3)(B)\), and contributing employers and sponsoring organizations of section 501 (c)(9) voluntary employees' beneficiary organizations (see instructions). Complete Part II of Schedule L. \& 0. \& 6 \& 0 \\
\hline \& 7 \& Notes and loans receivable, net. \& 0. \& 7 \& 0. \\
\hline \& 8 \& Inventories for sale or use \& 282,709. \& 8 \& 205,994. \\
\hline \& 9 \& Prepaid expenses and deferred charges \& 2,018,575. \& 9 \& 5,974,958. \\
\hline \& 10 a \& Land, buildings, and equipment: cost or other basis. Complete Part VI of Schedule D Less: accumulated depreciation. \& 6,114,646. \& 10 c \& 6,855,985. \\
\hline \& \& Investments - publicly traded securities \& 61,917,472. \& 11 \& 72,343,871. \\
\hline \& 12 \& investments - other securities. See Part iv, line 11 \& 155,791. \& 12 \& 136, 334. \\
\hline \& 13 \& Investments - program-related See Part IV, line 11 \& 0. \& 13 \& 0. \\
\hline \& 14 \& Intangible assets \& 0. \& 14 \& 0. \\
\hline \& 15 \& Other assets. See Part IV, line 11 \& 917,049. \& 15 \& 1,793,726. \\
\hline \& 16 \& Total assets. Add lines 1 through 15 (must equal line 34) \& 110,314,180. \& 16 \& 155,990,278. \\
\hline \multirow{10}{*}{} \& 17 \& Accounts payable and accrued expenses. \& 5,316,975. \& 17 \& 14,264,728. \\
\hline \& 18 \& Grants payable . \& 45,255,779. \& 18 \& 37,500,928. \\
\hline \& 19 \& Deferred revenue \& 215,000. \& 19 \& 8,594,230. \\
\hline \& 20 \& Tax-exempt bond liabilities \& 0. \& 20 \& 0. \\
\hline \& 21 \& Escrow or custodial account liability. Complete Part IV of Schedule D \& 2,676,470. \& 21 \& 7,684,478. \\
\hline \& 22 \& Loans and other payables to current and former officers, directors, trustees, key employees, highest compensated employees, and disqualified persons. Complete Part II of Schedule L. . . . . . . . . . . . . . \& 0. \& 22 \& 0. \\
\hline \& 23 \& Secured mortgages and notes payable to unrelated third parties \& 0. \& 23 \& 0. \\
\hline \& 24 \& Unsecured notes and loans payable to unrelated third parties. \& 0. \& 24 \& 0. \\
\hline \& 25 \& Other liabilities (including federal income tax, payables to related third parties, and other liabilities not included on lines 17-24). Complete Part \(X\) of Schedule D \& 32,821,217. \& 25 \& 5,503,210. \\
\hline \& 26 \& Total liabilities. Add lines 17 through 25. \& 86,285,441. \& 26 \& 73,547,574. \\
\hline \multirow{10}{*}{2} \& \multirow[b]{10}{*}{27
28
29

30
31
32
33
34} \& Organizations that follow SFAS 117 (ASC 958), check here $>X X$ and complete lines 27 through 29, and lines 33 and 34. \& \& \& <br>
\hline \& \& Unrestricted net assets \& 17,008,510. \& 27 \& 56,040,027. <br>
\hline \& \& Temporarily restricted net assets \& 5,128,244. \& 28 \& 19,844,640. <br>
\hline \& \& Permanently restricted net assets \& 1,891,985. \& 29 \& 6,558,037. <br>
\hline \& \& Organizations that do not follow SFAS 117 (ASC 958), check here $\qquad$ and complete lines 30 through 34. \& \& \& <br>
\hline \& \& Capital stock or trust principal, or current funds \& \& 30 \& <br>
\hline \& \& Paid-in or capital surplus, or land, building, or equipment fund \& \& 31 \& <br>
\hline \& \& Retained earnings, endowment, accumulated income, or other funds \& \& 32 \& <br>
\hline \& \& Total net assets or fund balances \& 24,028,739. \& 33 \& 82,442,704. <br>
\hline \& \& Total liabilities and net assets/fund balances. \& 110,314,180. \& 34 \& 155,990,278. <br>
\hline
\end{tabular}

## Part XI Reconciliation of Net Assets

Check if Schedule O contains a response or note to any line in this Part XI
. . . . . . . . . . . . . . . . . . X
1 Total revenue (must equal Part VIII, column (A), line 12)
2 Total expenses (must equal Part IX, column (A), line 25)
3 Revenue less expenses. Subtract line 2 from line 1
4 Net assets or fund balances at beginning of year (must equal Part $X$, line 33, column (A))
5 Net unrealized gains (losses) on investments
6 Donated services and use of facilities
7 Investment expenses
8 Prior period adjustments
9 Other changes in net assets or fund balances (explain in Schedule O).
10 Net assets or fund balances at end of year. Combine lines 3 through 9 (must equal Part X, line 33, column (B))

| $\mathbf{1}$ | $181,247,871$. |
| ---: | ---: |
| $\mathbf{2}$ | $185,525,045$. |
| 3 | $-4,277,174$. |
| 4 | $24,028,739$. |
| 5 | $5,206,138$. |
| 6 | $-114,001$. |
| 7 | 0. |
| 8 | 0. |
| 9 | $57,599,002$. |
| 10 | $82,442,704$. |

Part XII Financial Statements and Reporting
Check if Schedule O contains a response or note to any line in this Part XII
1 Accounting method used to prepare the Form 990: $\square$ Cash $\quad \mathrm{X}$ Accrual $\square$ Other If the organization changed its method of accounting from a prior year or checked "Other," explain in Schedule O.
2a Were the organization's financial statements compiled or reviewed by an independent accountant?. If "Yes," check a box below to indicate whether the financial statements for the year were compiled or reviewed on a separate basis, consolidated basis, or both:Separate basis Consolidated basis Both consolidated and separate basis
b Were the organization's financial statements audited by an independent accountant? If "Yes," check a box below to indicate whether the financial statements for the year were audited on separate basis, consolidated basis, or both:
$\qquad$ Separate basis $\quad \mathrm{X}$ Consolidated basisBoth consolidated and separate basis
c If "Yes" to line $2 a$ or 2 b , does the organization have a committee that assumes responsibility for oversight of the audit, review, or compilation of its financial statements and selection of an independent accountant? If the organization changed either its oversight process or selection process during the tax year, explain in Schedule O.
3a As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Single Audit Act and OMB Circular A-133?
b If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the required audit or audits, explain why in Schedule $O$ and describe any steps taken to undergo such audits.

## SCHEDULE A

(Form 990 or 990 -EZ)
Department of the Treasury Internal Revenue Service

Public Charity Status and Public Support
Complete if the organization is a section 501 (c)(3) organization or a section 4947 (a)(1) nonexempt charitable trust. - Attach to Form 990 or Form 990-EZ.

Information about Schedule A (Form 990 or 990-EZ) and its instructions is at www.irs.gov/form990.

Name of the organization

## Employer identification number

NATIONAL MULTTPLE SCLEROSIS SOCIETY 13-5661935
Part I Reason for Public Charity Status (All organizations must complete this part.) See instructions.
The organization is not a private foundation because it is: (For lines 1 through 12, check only one box.)
$1 \square$ A church, convention of churches, or association of churches described in section 170(b)(1)(A)(i).
$2 \square$ A school described in section 170(b)(1)(A)(ii). (Attach Schedule E (Form 990 or 990-EZ).)
$3 \square$ A hospital or a cooperative hospital service organization described in section 170(b)(1)(A)(iii).
$4 \square$ A medical research organization operated in conjunction with a hospital described in section $170(b)(1)(A)($ iii). Enter the hospital's name, city, and state:
$5 \square$ An organization operated for the benefit of a college or university owned or operated by a governmental unit described in section 170(b)(1)(A)(iv). (Complete Part II.)
$6 \quad$ A federal, state, or local government or governmental unit described in section 170(b)(1)(A)(v).
7 X An organization that normally receives a substantial part of its support from a governmental unit or from the general public described in section $170(\mathrm{~b})(\mathbf{1})(\mathrm{A})(\mathrm{vi})$. (Complete Part II.)
$8 \square$ A community trust described in section 170(b)(1)(A)(vi). (Complete Part II.)
$9 \square$ An agricultural research organization described in section $170(b)(1)(A)(i x)$ operated in conjunction with a land-grant college or university or a non-land-grant college of agriculture (see instructions). Enter the name, city, and state of the college or university:
i0 $\square$ An organization that nomatily receives: ( 1 ) more than 33 io $\%$ of its support fomiontributions, membership fees, and gioss receipts from activities related to its exempt functions - subject to certain exceptions, and (2) no more than $331 / 3 \%$ of its support from gross investment income and unrelated business taxable income (less section 511 tax) from businesses acquired by the organization after June 30, 1975. See section 509(a)(2). (Complete Part III.)
$11 \square$ An organization organized and operated exclusively to test for public safety. See section 509(a)(4).
$12 \square$ An organization organized and operated exclusively for the benefit of, to perform the functions of, or to carry out the purposes of one or more publicly supported organizations described in section 509(a)(1) or section 509(a)(2). See section 509(a)(3). Check the box in lines 12a through 12d that describes the type of supporting organization and complete lines $12 \mathrm{e}, 12 \mathrm{f}$, and 12 g .
a Type I. A supporting organization operated, supervised, or controlled by its supported organization(s), typically by giving the supported organization(s) the power to regularly appoint or elect a majority of the directors or trustees of the supporting organization. You must complete Part IV, Sections A and B.
b $\square$ Type II. A supporting organization supervised or controlled in connection with its supported organization(s), by having control or management of the supporting organization vested in the same persons that control or manage the supported organization(s). You must complete Part IV, Sections A and C.
c Type III functionally integrated. A supporting organization operated in connection with, and functionally integrated with, its supported organization(s) (see instructions). You must complete Part IV, Sections A, D, and E. Type III non-functionally integrated. A supporting organization operated in connection with its supported organization(s) that is not functionally integrated. The organization generally must satisfy a distribution requirement and an attentiveness requirement (see instructions). You must complete Part IV, Sections A and D, and Part V.Check this box if the organization received a written determination from the IRS that it is a Type I, Type II, Type III functionally integrated, or Type III non-functionally integrated supporting organization.
$f$ Enter the number of supported organizations. $\qquad$
$\square$
g Provide the following information about the supported organization(s).

| (i) Name of supported organization | (ii) EIN | (iii) Type of organization (described on lines 1-10 above (see instructions)) | (iv) is the organization listed in your governing document? |  | (v) Amount of monetary support (see instructions) | (vi) Amount of other support (see instructions) |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  | Yes | No |  |  |
| (A) |  |  |  |  |  |  |
| (B) |  |  |  |  |  |  |
| (C) |  |  |  |  |  |  |
| (D) |  |  |  |  |  |  |
| (E) |  |  |  |  |  |  |
| Total |  |  |  |  |  |  |

For Paperwork Reduction Act Notice, see the Instructions for Form 990 or $990-E Z$.
Schedule A (Form 990 or 990-EZ) 2016

## Part II Support Schedule for Organizations Described in Sections $170(b)(1)(A)$ (iv) and 170(b)(1)(A)(vi) (Complete only if you checked the box on line 5,7 , or 8 of Part I or if the organization failed to qualify under Part III. If the organization fails to qualify under the tests listed below, please complete Part III.)

| Section A. Public Support |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Calendar year (or fiscal year beginning in) |  | (a) 2012 | (b) 2013 | (c) 2014 | (d) 2015 | (e) 2016 | (f) Total |
| 1 | Gifts, grants, contributions, and membership fees received. (Do not include any "unusual grants.") . . . . . . | 99,409,632. | 108,092,743. | 110,102,818 | 106,277,577. | 175,698,717. | 599,581,487. |
| 2 | Tax revenues levied for the organization's benefit and either paid to or expended on its behalf . . . . . . |  |  |  |  |  | 0. |
|  | The value of services or facilities furnished by a governmental unit to the organization without charge . . . . . . . |  |  |  |  |  | 0. |
| 4 | Total. Add lines 1 through 3. | 99,409,632. | 108,092,743. | 110, 102, 818. | 106,277,577. | 175,698,717. | 599, 581,487. |
|  | The portion of total contributions by each person (other than a governmental unit or publicly supported organization) included on line 1 that exceeds $2 \%$ of the amount shown on line 11, column (f). |  |  |  |  |  | 0. |
|  | Public support. Subtract line 5 from line 4. |  |  |  |  |  | 599,581,487. |
| Section B. Total Support |  |  |  |  |  |  |  |
| Calendar year (or fiscal year beginning in) <br> 7 Amounts from line 4 |  | (a) 2012 | (b) 2013 | (c) 2014 | (d) 2015 | (e) 2016 | (f) Total |
|  |  | 99,409,632. | 108,092,743. | 110,102,818. | 106,277,577. | 175, 698,717. | 599,581,487. |
|  | Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources | 611,305. | 698,913. | 970,403. | 1,020,380. | 2,186,940. | 5,487,941. |
| 9 | Net income from unrelated business activities, whether or not the business is regularly carried on | 1,412,472. | 1,787,944. | 1,922,671. | 1,605,654. | 2,213,290. | 8,942,031. |
| 10 | Other income. Do not include gain or loss from the sale of capital assets (Explain in Part VI.) . AT.CH. 1 . . . . . | 203,070. | 23,044. | 352,073. | 2,908. | 22,954,481. | 23,535,576. |
|  | Total support. Add lines 7 through 10 |  |  |  |  |  | 637,547,035. |
|  | Gross receipts from related activities, etc. (s | instructions) |  |  |  | 2 | 3,500,054 |
|  | First five years. If the Form 990 is for organization, check this box and stop here | the organization | n's first, secon | third fourth | fifth tax | as a section | $1(\mathrm{c})(3)$ |
| Section C. Computation of Public Support Percentage |  |  |  |  |  |  |  |
|  | Public support percentage for 2016 (lin | 6, column (f) | divided by lin | 1, column (f)) |  |  | 94.05\% |
|  | Public support percentage from 2015 | hedule A, Pa | II, line 14 |  |  |  | $97.59 \%$ |
| $\begin{array}{rr}16 a & 3 \\ \text { th } \\ \text { b } \\ \\ & \\ & \end{array}$ | $\mathbf{3 3} 1 / 3 \%$ support test $\mathbf{- 2 0 1 6}$. If the or this box and stop here. The organizatio | anization did qualifies as a | ot check the ublicly suppo | x on line 13 d organization | d line 14 | $31 / 3 \% \text { or mor }$ | check |
|  | $\mathbf{3 3} 1 / 3 \%$ support test $\mathbf{- 2 0 1 5}$. If the or check this box and stop here. The orga | anization did zation qualifie | not check a b as a publicly | on line 13 or pported orga | $16 a$, and line zation. | 15 is $331 / 3 \%$ | more, |
|  | $10 \%$-facts-and-circumstances test - 2 $10 \%$ or more, and if the organization Part VI how the organization meets the organization. | 6. If the org eets the "fac "facts-and-c $\qquad$ | nization did $n$ -and-circums cumstances" $\qquad$ | check a box nces" test, ch The organiz | line 13,16 k this box a tion qualifies | or 16 b , and stop here. <br> a publicly | 14 is olain in ported |
|  | $10 \%$-facts-and-circumstances test -2015. If the organization did not check a box on line $13,16 a, 16 b$, or $17 a$, and line 15 is $10 \%$ or more, and if the organization meets the "facts-and-circumstances" test, check this box and stop here. Explain in Part VI how the organization meets the "facts-and-circumstances" test. The organization qualifies as a publicly supported organization. |  |  |  |  |  |  |
| 18 Private foundation. If the organization did not check a box on line $13,16 a, 16 b, 17 a$, or $17 b$, check this box and see instructions |  |  |  |  |  |  |  |

## Part III Support Schedule for Organizations Described in Section 509(a)(2) <br> (Complete only if you checked the box on line 10 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.)



## Part IV Supporting Organizations

(Complete only if you checked a box in line 12 on Part I. If you checked 12a of Part I, complete Sections A and B. If you checked $12 b$ of Part I, complete Sections A and C. If you checked 12c of Part I, complete Sections A, D, and E. If you checked 12d of Part I, complete Sections A and D, and complete Part V.)

## Section A. All Supporting Organizations

1 Are all of the organization's supported organizations listed by name in the organization's governing documents? If "No," describe in Part VI how the supported organizations are designated. If designated by class or purpose, describe the designation. If historic and continuing relationship, explain.
2 Did the organization have any supported organization that does not have an IRS determination of status under section 509(a)(1) or (2)? If "Yes," explain in Part VI how the organization determined that the supported organization was described in section 509(a)(1) or (2).
3a Did the organization have a supported organization described in section 501(c)(4), (5), or (6)? If "Yes," answer (b) and (c) below.
b Did the organization confirm that each supported organization qualified under section 501 (c)(4), (5), or (6) and satisfied the public support tests under section $509(a)(2)$ ? If "Yes," describe in Part $V$ when and how the organization made the determination.
c Did the organization ensure that all support to such organizations was used exclusively for section 170(c)(2)(B) purposes? If "Yes," explain in Part $V$ what controls the organization put in place to ensure such use.
4a Was any supported organization not organized in the United States ("foreign supported organization")? If "Yes," and if you checked 12a or $12 b$ in Part I, answer (b) and (c) below.
b Did the organization have ultimate control and discretion in deciding whether to make grants to the foreign supported organization? If "Yes," describe in Part VI how the organization had such control and discretion despite being controlled or supervised by or in connection with its supported organizations.
c Did the organization support any foreign supported organization that does not have an IRS determination under sections 501 (c)(3) and $509(a)(1)$ or (2)? If "Yes," explain in Part VI what controls the organization used to ensure that all support to the foreign supported organization was used exclusively for section 170(c)(2)(B) purposes.
5a Did the organization add, substitute, or remove any supported organizations during the tax year? If "Yes," answer (b) and (c) below (if applicable). Also, provide detail in Part VI, including (i) the names and EIN numbers of the supported organizations added, substituted, or removed; (ii) the reasons for each such action; (iii) the authority under the organization's organizing document authorizing such action; and (iv) how the action was accomplished (such as by amendment to the organizing document).
b Type I or Type II only. Was any added or substituted supported organization part of a class already designated in the organization's organizing document?
c Substitutions only. Was the substitution the result of an event beyond the organization's control?
6 Did the organization provide support (whether in the form of grants or the provision of services or facilities) to anyone other than (i) its supported organizations, (ii) individuals that are part of the charitable class benefited by one or more of its supported organizations, or (iii) other supporting organizations that also support or benefit one or more of the filing organization's supported organizations? If "Yes," provide detail in Part V.
7 Did the organization provide a grant, loan, compensation, or other similar payment to a substantial contributor (defined in section $4958(c)(3)(C)$ ), a family member of a substantial contributor, or a $35 \%$ controlled entity with regard to a substantial contributor? If "Yes," complete Part I of Schedule L (Form 990 or 990-EZ).
8 Did the organization make a loan to a disqualified person (as defined in section 4958) not described in line 7 ? If "Yes," complete Part I of Schedule L (Form 990 or 990-EZ).
9a Was the organization controlled directly or indirectly at any time during the tax year by one or more disqualified persons as defined in section 4946 (other than foundation managers and organizations described in section 509(a)(1) or (2))? If "Yes," provide detail in Part VI.
b Did one or more disqualified persons (as defined in line 9a) hold a controlling interest in any entity in which the supporting organization had an interest? If "Yes," provide detail in Part VI.
c Did a disqualified person (as defined in line 9a) have an ownership interest in, or derive any personal benefit from, assets in which the supporting organization also had an interest? If "Yes," provide detail in Part V.
10a Was the organization subject to the excess business holdings rules of section 4943 because of section 4943(f) (regarding certain Type II supporting organizations, and all Type III non-functionally integrated supporting organizations)? If "Yes," answer $10 b$ below.
b Did the organization have any excess business holdings in the tax year? (Use Schedule C, Form 4720 , to determine whether the organization had excess business holdings.)

|  | Yes | No |
| :---: | :---: | :---: |
| 1 |  |  |
| 2 |  |  |
| 3a |  |  |
| 3b |  |  |
| 3 C |  |  |
| 4a |  |  |
| 4 b |  |  |
| 4c |  |  |
| 5a |  |  |
| 5b |  |  |
| 5c |  |  |
| 6 |  |  |
| 7 |  |  |
| 8 |  |  |
| 9a |  |  |
| 9 b |  |  |
| 9c |  |  |
| 10a |  |  |
| 10 b |  |  |

Part IV Supporting Organizations (continued)
11 Has the organization accepted a gift or contribution from any of the following persons?
a A person who directly or indirectly controls, either alone or together with persons described in (b) and (c) below, the governing body of a supported organization?
b A family member of a person described in (a) above?
c A 35\% controlled entity of a person described in (a) or (b) above? If "Yes" to a, b, or c, provide detail in Part VI.

|  | Yes | No |
| :--- | :--- | :--- |
|  |  |  |
| 11a |  |  |
| 11b |  |  |
| 11c |  |  |

Section B. Type I Supporting Organizations

1 Did the directors, trustees, or membership of one or more supported organizations have the power to regularly appoint or elect at least a majority of the organization's directors or trustees at all times during the tax year? If "No," describe in Part VI how the supported organization(s) effectively operated, supervised, or controlled the organization's activities. If the organization had more than one supported organization, describe how the powers to appoint and/or remove directors or trustees were allocated among the supported organizations and what conditions or restrictions, if any, applied to such powers during the tax year.
2 Did the organization operate for the benefit of any supported organization other than the supported organization(s) that operated, supervised, or controlled the supporting organization? If "Yes," explain in Part $V$ how providing such benefit carried out the purposes of the supported organization(s) that operated, supervised, or controlled the supporting organization.


## Section C. Type II Supporting Organizations

1 Were a majority of the organization's directors or trustees during the tax year also a majority of the directors or trustees of each of the organization's supported organization(s)? If "No," describe in Part V how control or management of the supporting organization was vested in the same persons that controlled or managed the supported organization(s).


## Section D. All Type III Supporting Organizations

1 Did the organization provide to each of its supported organizations, by the last day of the fifth month of the organization's tax year, (i) a written notice describing the type and amount of support provided during the prior tax year, (ii) a copy of the Form 990 that was most recently filed as of the date of notification, and (iii) copies of the organization's governing documents in effect on the date of notification, to the extent not previously provided?
2 Were any of the organization's officers, directors, or trustees either (i) appointed or elected by the supported organization(s) or (ii) serving on the governing body of a supported organization? If "No," explain in Part VI how the organization maintained a close and continuous working relationship with the supported organization(s).

3 By reason of the relationship described in (2), did the organization's supported organizations have a significant voice in the organization's investment policies and in directing the use of the organization's income or assets at all times during the tax year? If "Yes," describe in Part VI the role the organization's supported organizations played in this regard.


## Section E. Type III Functionally Integrated Supporting Organizations

1 Check the box next to the method that the organization used to satisfy the Integral Part Test during the year (see instructions).
a $\square$ The organization satisfied the Activities Test. Complete line 2 below.
b $\quad$ The organization is the parent of each of its supported organizations. Complete line $\mathbf{3}$ below.
c The organization supported a governmental entity. Describe in Part VI how you supported a government entity (see instructions).
2 Activities Test. Answer (a) and (b) below.
a Did substantially all of the organization's activities during the tax year directly further the exempt purposes of the supported organization(s) to which the organization was responsive? If "Yes," then in Part VI identify those supported organizations and explain how these activities directly furthered their exempt purposes, how the organization was responsive to those supported organizations, and how the organization determined that these activities constituted substantially all of its activities.
b Did the activities described in (a) constitute activities that, but for the organization's involvement, one or more of the organization's supported organization(s) would have been engaged in? If "Yes," explain in Part VI the reasons for the organization's position that its supported organization(s) would have engaged in these activities but for the organization's involvement.
3 Parent of Supported Organizations. Answer (a) and (b) below.
a Did the organization have the power to regularly appoint or elect a majority of the officers, directors, or trustees of each of the supported organizations? Provide details in Part VI.
b Did the organization exercise a substantial degree of direction over the policies, programs, and activities of each of its supported organizations? If "Yes," describe in Part VI the role played by the organization in this regard.


## Part V Type III Non-Functionally Integrated 509(a)(3) Supporting Organizations

$1 \square$ Check here if the organization satisfied the Integral Part Test as a qualifying trust on Nov. 20, 1970 (explain in Part VI). See instructions. All other Type Ill non-functionally integrated supporting organizations must complete Sections A through E.

| Section A - Adjusted Net Income |  | (A) Prior Year | (B) Current Year (optional) |
| :---: | :---: | :---: | :---: |
| 1 Net short-term capital gain | 1 |  |  |
| 2 Recoveries of prior-year distributions | 2 |  |  |
| 3 Other gross income (see instructions) | 3 |  |  |
| 4 Add lines 1 through 3. | 4 |  |  |
| 5 Depreciation and depletion | 5 |  |  |
| 6 Portion of operating expenses paid or incurred for production or collection of gross income or for management, conservation, or maintenance of property held for production of income (see instructions) | 6 |  |  |
| 7 Other expenses (see instructions) | 7 |  |  |
| 8 Adjusted Net Income (subtract lines 5, 6, and 7 from line 4). | 8 |  |  |
| Section B - Minimum Asset Amount |  | (A) Prior Year | (B) Current Year (optional) |
| 1 Aggregate fair market value of all non-exempt-use assets (see instructions for short tax year or assets held for part of year): |  |  |  |
| a Average monthly value of securities | 1 a |  |  |
| b Average monthly cash balances | 1 b |  |  |
| c Fair market value of other non-exempt-use assets | 1 c |  |  |
| d Total (add lines 1a, 1b, and 1c) | 1 d |  |  |
| e Discount claimed for blockage or other factors (explain in detail in Part VI): |  |  |  |
| 2 Acquisition indebtedness applicable to non-exempt-use assets | 2 |  |  |
| 3 Subtract line 2 from line 1 d . | 3 |  |  |
| 4 Cash deemed held for exempt use. Enter 1-1/2\% of line 3 (for greater amount, see instructions). | 4 |  |  |
| 5 Net value of non-exempt-use assets (subtract line 4 from line 3) | 5 |  |  |
| 6 Multiply line 5 by .035. | 6 |  |  |
| 7 Recoveries of prior-year distributions | 7 |  |  |
| 8 Minimum Asset Amount (add line 7 to line 6) | 8 |  |  |
| Section C-Distributable Amount |  |  | Current Year |
| 1 Adjusted net income for prior year (from Section A, line 8, Column A) | 1 |  |  |
| 2 Enter 85\% of line 1. | 2 |  |  |
| 3 Minimum asset amount for prior year (from Section B, line 8, Column A) | 3 |  |  |
| 4 Enter greater of line 2 or line 3. | 4 |  |  |
| 5 Income tax imposed in prior year | 5 |  |  |
| 6 Distributable Amount. Subtract line 5 from line 4, unless subject to emergency temporary reduction (see instructions). | 6 |  |  |
| Check here if the current year is the organization's first as a non-functionally integrated Type lil supporting organization (see instructions). |  |  |  |

Part V Type III Non-Functionally Integrated 509(a)(3) Supporting Organizations (continued)

| Section D - Distributions |  |  | Current Year |
| :---: | :---: | :---: | :---: |
| 1 Amounts paid to supported organizations to accomplish exempt purposes |  |  |  |
| Amounts paid to perform activity that directly furthers exempt purposes of supported organizations, in excess of income from activity |  |  |  |
| Administrative expenses paid to accomplish exempt purposes of supported organizations |  |  |  |
| Amounts paid to acquire exempt-use assets |  |  |  |
| Qualified set-aside amounts (prior IRS approval required) |  |  |  |
| Other distributions (describe in Part VI). See instructions. |  |  |  |
| Total annual distributions. Add lines 1 through 6. |  |  |  |
| Distributions to attentive supported organizations to which the organization is responsive (provide details in Part VI). See instructions. |  |  |  |
| Distributable amount for 2016 from Section C, line 6 |  |  |  |
| Line 8 amount divided by Line 9 amount |  |  |  |
| Section E - Distribution Allocations (see instructions) | Excess Distributions | (ii) <br> Underdistributions Pre-2016 | (iii) Distributable Amount for 2016 |
| Distributable amount for 2016 from Section C, line 6 |  |  |  |
| Underdistributions, if any, for years prior to 2016 (reasonable cause required-explain in Part VI). See instructions. |  |  |  |
| Excess distritutions cantyover, if anty, to 2016: |  |  |  |
| a |  |  |  |
| b |  |  |  |
| From 2013. . . . . . . . |  |  |  |
| From 2014. . . . . . . . |  |  |  |
| From 2015. . . . . . . . |  |  |  |
| Total of lines 3a through e |  |  |  |
| Applied to underdistributions of prior years |  |  |  |
| Applied to 2016 distributable amount |  |  |  |
| Carryover from 2011 not applied (see instructions) |  |  |  |
| Remainder. Subtract lines 3g, 3h, and 3ifrom 3f. |  |  |  |
| Distributions for 2016 from Section D, line 7 : |  |  |  |
| Applied to underdistributions of prior years |  |  |  |
| Applied to 2016 distributable amount |  |  |  |
| Remainder. Subtract lines 4a and 4b from 4. |  |  |  |
| Remaining underdistributions for years prior to 2016, if any. Subtract lines 3 g and 4 a from line 2. For result greater than zero, explain in Part VI. See instructions. |  |  |  |
| Remaining underdistributions for 2016. Subtract lines 3h and $4 b$ from line 1. For result greater than zero, explain in Part VI. See instructions. |  |  |  |
| Excess distributions carry over to 2017. Add lines 3 j and 4 c . |  |  |  |
| Breakdown of line 7: |  |  |  |
| a |  |  |  |
| Excess from 2013. . . . |  |  |  |
| Excess from 2014. . . . |  |  |  |
| Excess from 2015. . . . |  |  |  |
| e Excess from 2016. . . . |  |  |  |

Schedule A (Form 990 or 990 -EZ) 2016

Part VI Supplemental Information. Provide the explanations required by Part II, line 10; Part II, line 17a or 17b; Part III, line 12; Part IV, Section A, lines 1, 2, 3b, 3c, 4b, 4c, 5a, 6, 9a, 9b, 9c, 11a, 11b, and 11c; Part IV, Section B, lines 1 and 2; Part IV, Section C, line 1; Part IV, Section D, lines 2 and 3; Part IV, Section E, lines 1c, 2a, 2b, 3a and 3b; Part V, line 1; Part V, Section B, line 1e; Part V, Section D, lines 5, 6, and 8; and Part V, Section E, lines 2,5 , and 6 . Also complete this part for any additional information. (See instructions.)

SCHEDULE A, PART II - OTHER INCOME

| DESCRIPTION | 2012 | 2013 | 201.4 | 2015 | 2016 | TOTAL |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| miscelianeous revenue | 8,185. | 23,044. | 352,073. | 2,908. | 20,903. | 407,113. |
| NET SALE OE Inventories | 194,885. |  |  |  |  | 194,885. |
| Legal settlement |  |  |  |  | 181,347. | 181,347. |
| GROSS INCOME FROM FUNDRAISING |  |  |  |  | 22,752, 231. | 22,752,231. |
| totals | 203,070. | 23,044. | 352,073. | 2,908. | 22,954,481. | 23,535,576. |

## Political Campaign and Lobbying Activities

 - Information about Schedule C (Form 990 or $990-E Z$ ) and its instructions is at uww.irs.gov/form990.

Department of the Treasury nternal Revenue Service
If the organization answered "Yes," on Form 990, Part IV, line 3, or Form 990-EZ, Part V, line 46 (Political Campaign Activities), then

- Section 501 (c)(3) organizations: Complete Parts I-A and B. Do not complete Part I-C.
- Section 501 (c) (other than section 501 (c)(3)) organizations: Complete Parts I-A and C below. Do not complete Part I-B
- Section 527 organizations: Complete Part I-A only.

If the organization answered "Yes," on Form 990, Part IV, line 4, or Form 990-EZ, Part VI, line 47 (Lobbying Activities), then

- Section 501 (c)(3) organizations that have filed Form 5768 (election under section 501 (h)): Complete Part II-A. Do not complete Part II-B.
- Section 501 (c)(3) organizations that have NOT filed Form 5768 (election under section 501 (h)): Complete Part II-B. Do not complete Part II-A.

If the organization answered "Yes," on Form 990, Part IV, line 5 (Proxy Tax) (see separate instructions) or Form 990-EZ, Part V, line 35c (Proxy
Tax) (see separate instructions), then

- Section 501(c)(4), (5), or (6) organizations: Complete Part III.

| Name of organization | Employer identification number |
| :--- | :--- |

NATIONAL MULTIPLE SCLEROSIS SOCIETY $\quad 13-5661935$

## Part l-A Complete if the organization is exempt under section 501 (c) or is a section 527 organization.

1 Provide a description of the organization's direct and indirect political campaign activities in Part IV. (see instructions for definition of "political campaign activities")
2 Political campaign activity expenditures (see instructions) . . . . . . . . . . . . . . . . . . . . . \$
3 Volunteer hours for political campaign activities (see instructions).

## Part I-B Complete if the organization is exempt under section 501(c)(3).

i Enter the amount of any excise tax incurred by the organization under section 4955. . . . . . \$
2 Enter the amount of any excise tax incurred by organization managers under section 4955 . . \$
3 If the organization incurred a section 4955 tax, did it file Form 4720 for this year? . . . . . . . . . . . . . . . . . . Yes $\quad$. $\quad$ No
4a Was a correction made?
Yes No
b If "Yes," describe in Part IV.

## Part I-C Complete if the organization is exempt under section 501(c), except section 501(c)(3).

1 Enter the amount directly expended by the filing organization for section 527 exempt function activities

2 Enter the amount of the filing organization's funds contributed to other organizations for section 527 exempt function activities
3 Total exempt function expenditures. Add lines 1 and 2. Enter here and on Form 1120-POL, line 17b
\$ $\qquad$
4 Did the filing organization file Form 1120-POL for this year? $\square$
$\square$ Enter the names, addresses and employer identification number (EIN) of all section 527 political organizations to which the filing organization made payments. For each organization listed, enter the amount paid from the filing organization's funds. Also enter the amount of political contributions received that were promptly and directly delivered to a separate political organization, such as a separate segregated fund or a political action committee (PAC). If additional space is needed, provide information in Part IV.

| (a) Name | (b) Address | (c) EIN | (d) Amount paid from <br> filing organization's <br> funds. If none, enter -0-. | (e) Amount of political <br> contributions received and <br> promptly and directly <br> delivered to a separate <br> political organization. If <br> none, enter -0-. |
| :--- | :--- | :--- | :--- | :--- |
| (1) |  |  |  |  |
| (2) |  |  |  |  |
| (3) |  |  |  |  |
| (4) |  |  |  |  |
| (5) |  |  |  |  |


| if the filing organization belongs to an affiliated group (and list in Part IV each affiliated group member's name, address, EIN, expenses, and share of excess lobbying expenditures). <br> if the filing organization checked boxA and "limited control" provisions apply. |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
| Limits on Lobbying Expenditures <br> (The term "expenditures" means amounts paid or incurred.) |  | (a) Filing organization's totals | (b) Affiliated group totals |  |
| 1a Total lobbying expenditures to influence public opinion (grass roots lobbying) . . . . . <br> b Total lobbying expenditures to influence a legislative body (direct lobbying) . . . . . . <br> c Total lobbying expenditures (add lines 1a and 1b) . . . . . . . . . . . . . . . . . . . . <br> d Other exempt purpose expenditures . . . . . . . . . . . . . . . . . . . . . . . . . . . <br> e Total exempt purpose expenditures (add lines 1 c and 1d) . . . . . . . . . . . . . . . . <br> f Lobbying nontaxable amount. Enter the amount from the following table in both columns. |  |  |  |  |
|  |  |  |  |  |
|  |  |  |  |  |
|  |  |  |  |  |
|  |  |  |  |  |
|  |  |  |  |  |
| If the amount on line 1e, column (a) or (b) is: The lobbying nontaxable amount is: |  |  |  |  |
| Not over $\$ 500,000$ | 20\% of the amount on line 1 e. |  |  |  |
| Over $\$ 500,000$ but not over $\$ 1,000,000$ | \$100,000 plus $15 \%$ of the excess over $\$ 500,000$. |  |  |  |
| Over $\$ 1,000,000$ but not over $\$ 1,500,000$ | \$175,000 plus $10 \%$ of the excess over $\$ 1,000,000$. |  |  |  |
| Over $\$ 1,500,000$ but not over $\$ 17,000,000$ | \$225,000 plus $5 \%$ of the excess over $\$ 1,500,000$. |  |  |  |
| Over \$17,000,000 | \$1,000,000. |  |  |  |
| g Grassroots nontaxable amount (enter $25 \%$ of line 1f) <br> h Subtract line 1 g from line 1 a . If zero or less, enter - 0 - |  |  |  |  |
|  |  |  |  |  |
| i Subtract line 1 f from line 1 c . If zero or less, enter -0-. |  |  |  |  |
| j If there is an amount other than zero reporting section 4911 tax for this year? | on either line 1 h or line 1 i , did the organiz | on file Form 4720 | Yes | No |

4-Year Averaging Period Under section 501(h)
(Some organizations that made a section $501(\mathrm{~h})$ election do not have to complete all of the five columns below.
See the separate instructions for lines 2 a through 2 f .)

| Lobbying Expenditures During 4-Year Averaging Period |  |  |  |  |  |  |
| :--- | :---: | :---: | :---: | :---: | :---: | :---: |
| Calendar year (or fiscal year <br> beginning in) | (a) 2013 | (b) 2014 | (c) 2015 | (d) 2016 | (e) Total |  |
| 2a Lobbying nontaxable amount |  |  |  |  |  |  |
| b Lobbying ceiling amount <br> $(150 \%$ of line 2a, column (e)) |  |  |  |  |  |  |
| c Total lobbying expenditures |  |  |  |  |  |  |
| d Grassroots nontaxable amount |  |  |  |  |  |  |
| e Grassroots ceiling amount |  |  |  |  |  |  |
| $(150 \%$ of line 2d, column (e)) |  |  |  |  |  |  |
| f Grassroots lobbying expenditures |  |  |  |  |  |  |

## Part II-B Complete if the organization is exempt under section 501(c)(3) and has NOT filed Form 5768 (election under section $501(\mathrm{~h})$ ).

| For each "Yes," response on lines 1 a through $1 i$ below, provide in Part IV a detailed description of the lobbying activity. | (a) |  | (b) |
| :---: | :---: | :---: | :---: |
|  | Yes | No | Amount |
| 1 During the year, did the filing organization attempt to influence foreign, national, state or local legislation, including any attempt to influence public opinion on a legislative matter or referendum, through the use of: <br> a Volunteers? | X |  | 5,000. |
| b Paid staff or management (include compen | X |  |  |
| c Media advertisements? | X |  |  |
| d Mailings to members, legislators, or the public?. | X |  | 260,936. |
| e Publications, or published or broadcast statements? | X |  | 11,445. |
| $f$ Grants to other organizations for lobbying purposes? |  | X |  |
| $g$ Direct contact with legislators, their staffs, government officials, or a legislative body? | X |  | 247,966. |
| h Rallies, demonstrations, seminars, conventions, speeches, lectures, or any similar means?. | X |  | 242,625. |
| Other activities? |  | X |  |
| Total. Add lines 1 c through $1 i$ |  |  | 767,972. |
| 2 La Did the activities in line 1 cause the organization to be not described in section $501(\mathrm{c})(3)$ ? |  | X |  |
| b If "Yes," enter the amount of any tax incurred under section 4912. |  |  |  |
| c If "Yes," enter the amount of any tax incurred by organization managers under section 4912 . . <br> d if the fiiing organization incurred a section 4912 tax, did it fiie Form 4720 for this year? |  |  |  |

## Part III-A Complete if the organization is exempt under section 501(c)(4), section 501(c)(5), or section $501(c)(6)$.

|  |  |  |  | Yes | No |
| :---: | :---: | :---: | :---: | :---: | :---: |
| 1 | Were substantially all ( $90 \%$ or more) dues received nondeductible by members? . |  | 1 |  |  |
| 2 | Did the organization make only in-house lobbying expenditures of \$2,000 or less? |  | 2 |  |  |
| 3 | Did the organization agree to carry over lobbying and political campaign activity expenditures from the prior |  | 3 |  |  |
|  | Complete if the organization is exempt under section 501(c)(4), section 501(c)(5), o 501(c)(6) and if either (a) BOTH Part III-A, lines 1 and 2, are answered "No," OR (b) answered "Yes." |  |  |  |  |
| 1 | Dues, assessments and similar amounts from members | 1 |  |  |  |
|  | Section 162(e) nondeductible lobbying and political expenditures (do not include amounts of political expenses for which the section $527(f)$ tax was paid). | 2 a |  |  |  |
| b | Carryover from last year. | 2b |  |  |  |
| c | Total. | 2c |  |  |  |
| 3 | Aggregate amount reported in section 6033(e)(1)(A) notices of nondeductible section 162(e) dues. | 3 |  |  |  |
|  | If notices were sent and the amount on line $2 c$ exceeds the amount on line 3 , what portion of the excess does the organization agree to carryover to the reasonable estimate of nondeductible lobbying and political expenditure next year? | 4 |  |  |  |
|  | Taxable amount of lobbying and political expenditures (see instructions) . . . . | 5 |  |  |  |

## Part IV Supplemental Information

Provide the descriptions required for Part I-A, line 1; Part I-B, line 4; Part I-C, line 5; Part II-A (affiliated group list); Part II-A, lines 1 and 2 (see instructions); and Part II-B, line 1. Also, complete this part for any additional information.
$\qquad$
SEE PAGE 4

Schedule C (Form 990 or 990-EZ) 2016

## Part IV Supplemental Information (continued)

```
SCHEDULE C, PART II-B, LINE 1
MS ACTIVISTS ARE ON THE FRONTLINE, MOVING TOGETHER AND SPEAKING WITH ONE
VOICE TO CREATE LEGISLATTVE AND REGULATORY CHANGES THAT BENEFIT PEORLE
LIVING WITH MS AND THEIR EAMILIES. MS ACTIVISM DRIVES CHANGE IN PUBLIC
POLICIES TO BRING POSITIVE IMPACT FOR PEOPLE AFEECTED BY MS. ACIIVISTS
SHARE STORIES ABOUT LIVING WITH MS, CONNECT WITH DECISION-MAKERS, WORK
WITH LIKE-MINDED PARTNERS AND CREATE SYSTEMATIC CHANGE TO IMPACT THE
GREATEST NUMBER OF PEOPLE POSSIBLE. STATE AND LOCAL ACTIVISM PRIORITIES
ARE DETERMINED BY BOTH AN ORGANIZATIONAL PROCESS AND BY ADVOCACY STAFF
AND GOVERNMENT RELATTONS VOLUNTEERS.
```

| SCHEDULE D <br> (Form 990) | Supplemental Financial Statements <br> - Complete if the organization answered "Yes" on Form 990, Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b. |  | OMB No. 1545-0047 |
| :---: | :---: | :---: | :---: |
|  |  |  | 2(0) 16 |
| Department of the Treasury Internal Revenue Service | Attach to Form 990. <br> Information about Schedule D (Form 990) and its instructions is at www.irs.gov/form990. |  | Open to Public Inspection |
| Name of the organization |  |  | Employer identification number |
| NATIONAL MULTIPLE SCLEROSIS SOCIETY |  |  |  |

## Part 1 Organizations Maintaining Donor Advised Funds or Other Similar Funds or Accounts. Complete if the organization answered "Yes" on Form 990, Part IV, line 6.



Part II Conservation Easements.
Complete if the organization answered "Yes" on Form 990, Part IV, line 7.
1 Purpose(s) of conservation easements held by the organization (check all that apply).


3 Number of conservation easements modified, transferred, released, extinguished, or terminated by the organization during the tax year
4 Number of states where property subject to conservation easement is located
5 Does the organization have a written policy regarding the periodic monitoring, inspection, handling of violations, and enforcement of the conservation easements it holds?


6 Staff and volunteer hours devoted to monitoring, inspecting, handling of violations, and enforcing conservation easements during the year $-$
7 Amount of expenses incurred in monitoring, inspecting, handling of violations, and enforcing conservation easements during the year - \$

8 Does each conservation easement reported on line $2(d)$ above satisfy the requirements of section $170(h)(4)(B)(i)$ and section $170(\mathrm{~h})(4)(\mathrm{B})(\mathrm{ii})$ ?

$9 \quad$ In Part XIII, describe how the organization reports conservation easements in its revenue and expense statement, and balance sheet, and include, if applicable, the text of the footnote to the organization's financial statements that describes the organization's accounting for conservation easements.

## Part III Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets.

 Complete if the organization answered "Yes" on Form 990, Part IV, line 8.1a If the organization elected, as permitted under SFAS 116 (ASC 958), not to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide, in Part XIII, the text of the footnote to its financial statements that describes these items.
b If the organization elected, as permitted under SFAS 116 (ASC 958), to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide the following amounts relating to these items:
(i) Revenue included in Form 990, Part VIII, line 1

- \$
(ii) Assets included in Form 990, Part X . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . $\$$

2 If the organization received or held works of art, historical treasures, or other similar assets for financial gain, provide the following amounts required to be reported under SFAS 116 (ASC 958) relating to these items:

b Assets included in Form 990, Part X. . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . $\$$
For Paperwork Reduction Act Notice, see the Instructions for Form 990. Schedule D (Form 990) 2016 JSA
6E1268 1.000

## Part III Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets (continued)

3 Using the organization's acquisition, accession, and other records, check any of the following that are a significant use of its collection items (check all that apply)

| a | $\square$ | Public exhibition | $\square$ |
| :--- | :--- | :--- | :--- |
| b | Loan or exchange programs |  |  |
| c | Scholarly research | $\square$ | Other |
| 4 | Preservation for future generations |  |  |
| 4 |  |  |  | XIII.

5 During the year, did the organization solicit or receive donations of art, historical treasures, or other similar assets to be sold to raise funds rather than to be maintained as part of the organization's collection?
Part IV Escrow and Custodial Arrangements.
Complete if the organization answered "Yes" on Form 990, Part IV, line 9, or reported an amount on Form 990, Part X, line 21.
1a Is the organization an agent, trustee, custodian or other intermediary for contributions or other assets not included on Form 990, Part X? $\square$
b If "Yes," explain the arrangement in Part XIII and complete the following table
c Beginning balance

|  | Amount |  |  |  |  |
| :--- | :--- | :--- | :--- | :--- | :--- |
| 1c |  |  |  |  |  |
| 1d |  |  |  |  |  |
| 1e |  |  |  |  |  |
| 1f |  |  |  |  |  |

d Additions during the year

- 1d
e Distributions during the year
f Ending balance
1f
2a Did the organization include an amount on Form 990, Part $X$, line 21, for escrow or custodial account liability? $X$, Yes $\quad$, No
b If "Yes," explain the arrangement in Part XIII. Check here if the explanation has been provided on Part XIII
Part V Endowment Funds.
Complete if the organization answered "Yes" on Form 990, Part IV, line 10.

|  | (a) Current year | (b) Prior year | (c) Two years back | (d) Three years back | (e) Four years back |
| :---: | :---: | :---: | :---: | :---: | :---: |
| 1a Beginning of year balance | 2,464,959. | 2,402,557. | 2,584,378. | 1,685,483. | 3,064,173. |
| b Contributions | 5,496,277. |  |  |  | 384,479. |
| c Net investment earnings, gains, and losses. | 1,286,554. | 62,402. | -181,821. | 1,170,982. | 82,835. |
| d Grants or scholarships |  |  |  | 272,087. | 1,846,004. |
| e Other expenditures for facilities and programs. | 104,316. |  |  |  |  |
| f Administrative expenses |  |  |  |  |  |
| g End of year balance. | 9,143,474. | 2,464,959. | 2,402,557. | 2,584,378. | 1,685,483. |

2 Provide the estimated percentage of the current year end balance (line 1 g , column (a)) held as:
a Board designated or quasi-endowment \%
b Permanent endowment $71.7200 \%$
c Temporarily restricted endowment - $28.2800 \%$ The percentages on lines 2a, 2b, and 2c should equal $100 \%$.
3a Are there endowment funds not in the possession of the organization that are held and administered for the organization by:
(i) unrelated organizations
(ii) related organizations $\qquad$
b If "Yes" on line 3a(ii), are the related organizations listed as required on Schedule R?

|  | Yes | No |
| :---: | :---: | :---: |
| 3a(i) |  | $X$ |
| 3a(ii) |  | $X$ |
| 3b |  |  |

4 Describe in Part XIII the intended uses of the organization's endowment funds.

## Part VI Land, Buildings, and Equipment.

| Description of property | (a) Cost or other basis (investment) | (b) Cost or other basis (other) | (c) Accumulated depreciation | (d) Book value |
| :---: | :---: | :---: | :---: | :---: |
| 1a Land <br> b Buildings <br> c Leasehold improvements <br> d Equipment <br> e Other |  |  |  |  |
|  |  |  |  |  |
|  |  | 5,536,332. | 4,179,351 | 1,356,981. |
|  |  | 10,677,314. | 10,653,704 | 23,610. |
|  |  | 8,770,941. | 3,295,547 | 5,475,394. |
| Total. Add lines 1a through 1e. (Column (d) must equal Form 990, Part X, column (B), line 10c.). . . . . . . D |  |  |  | 6,855,985. |

Schedule D (Form 990) 2016

## Part VII Investments - Other Securities.

Complete if the organization answered "Yes" on Form 990, Part IV, line 11b. See Form 990, Part X, line 12.

| (a) Description of security or category (including name of security) | (b) Book value | (c) Method of valuation: <br> Cost or end-of-year market value |
| :---: | :---: | :---: |
| (1) Financial derivatives |  |  |
| (2) Closely-held equity interests |  |  |
| (3) Other |  |  |
| (A) |  |  |
| (B) |  |  |
| (C) |  |  |
| (D) |  |  |
| (E) |  |  |
| (F) |  |  |
| (G) |  |  |
| (H) |  |  |
| Total. (Column (b) must equal Form 990, Part X, col. (B) line 12.) |  |  |
| Part VIII Investments - Program Related. Complete if the organization answer | on Form | 11c. See Form 990, Part X |
| (a) Description of investment | (b) Book value | (c) Method of valuation Cost or end-of-year market value |
| (1) |  |  |
| (2) |  |  |
| (3) |  |  |
| (4) |  |  |
| (5) |  |  |
| (6) |  |  |
| (7) |  |  |
| (8) |  |  |
| (9) |  |  |
| Total. (Column (b) must equal Form 990, Part $X$, col. (B) line 13.) |  | * |

## Part IX Other Assets.

Complete if the organization answered "Yes" on Form 990, Part IV, line 11d. See Form 990, Part X, line 15.
(a) Description
(b) Book value
(1)
(2)
(3)
(4)
(5)
(6)
(7)
(8)
(9)

Total. (Column (b) must equal Form 990, Part X, col. (B) line 15.).

## Part X

Other Liabilities.
Complete if the organization answered "Yes" on Form 990, Part IV, line 11e or 11 f . See Form 990, Part X, line 25.

| (a) Description of liability | (b) Book value |
| :--- | ---: |
| (1) Federal income taxes |  |
| (2) LONG-TERM DEFFERRED RENT | $2,784,612$. |
| (3) DUE TO ANNUITANTS | $1,619,848$. |
| (4) OTHER LIABILITIES | $1,098,750$. |
| (5) |  |
| $(6)$ |  |
| $(7)$ |  |
| (8) |  |
| (9) | $5,503,210$. |
| Total. (Column (b) must equal Form 990, Part $X$, col. (B) line 25.) |  |

2. Liability for uncertain tax positions. In Part XIII, provide the text of the footnote to the organization's financial statements that reports the organization's liability for uncertain tax positions under FIN 48 (ASC 740). Check here if the text of the footnote has been provided in Part XIII X JSA

Schedule D (Form 990) 2016

## Part XI Reconciliation of Revenue per Audited Financial Statements With Revenue per Return <br> Complete if the organization answered "Yes" on Form 990, Part IV, line 12a

|  | Total revenue, gains, and other support per audited financial statements |  |  | 1 | 208,114,589. |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | Amounts included on line 1 but not on Form 990, Part VIII, line 12: |  |  | 2 e | 27,115,236. |
| a | Net unrealized gains (losses) on investments | 2a | 5,206,138. |  |  |
| b | Donated services and use of facilities | 2b | 15,392,483. |  |  |
| c | Recoveries of prior year grants. | 2c |  |  |  |
| d | Other (Describe in Part XIII.) | 2d | 6,516,615. |  |  |
| e | Add lines 2a through 2d |  |  |  |  |
| 3 | Subtract line 2e from line 1 |  |  | 3 | 180,999,353. |
|  | Amounts included on Form 990, Part VIII, line 12, but not on line 1: |  |  |  |  |
| a | Investment expenses not included on Form 990, Part VIII, line 7b | 4a | 248,518. |  |  |
| b | Other (Describe in Part XIII.) | 4b |  |  |  |
| c | Add lines 4a and 4b |  |  | 4c | 248,518. |
| 5 | Total revenue. Add lines 3 and 4c. (This must equal Form 990, Part 1, line |  |  | 5 | 181,247,871. |

## Part XII Reconciliation of Expenses per Audited Financial Statements With Expenses per Return.

Complete if the organization answered "Yes" on Form 990, Part IV, line 12a.


## Part XIII Supplemental Information.

Provide the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and 4; Part IV, lines 1 b and 2b; Part V, line 4; Part X, line
2; Part XI, lines 2 d and 4 b ; and Part XII, lines 2 d and 4 b . Also complete this part to provide any additional information.
SEE PAGE 5

## Part XIII Supplemental Information (continued)

```
ESCROW LIABILITY ARRANGEMENT EXPLANATION
SCHEDULE D, PART IV, LINE 2B
THE SOCIETY IS A MANAGING MEMBER, ALONG WITH ASSOCIANZIONE ITALIANA
SCLEROSI MULTIPLA (ITALY), MS RESEARCH AUSTRALIA, MULTIPLE SCLEROSIS
INTERNATIONAL EEDERATION, MS SOCIETY (UNITED KINGDOM), AND THE MULTIPLE
SCLEROSIS SOCIETY OF CANADA, OF THE PROGRESSIVE MS ALLIANCE (THE
"ALLIANCE"). THE ALIIANCE IS OPEN TO MS ORGANIZATIONS FROM AROUND THE
WORLD AND IS CONTINUALLY SEEKING NEW MEMBER ORGANIZATIONS FROM THE GLOBAL
MS COMMUNITY. THE ALLIANCE MADE A JOINT COMMITMENT TO ACCELERATE THE
DEVELOPMENT OF TREATMENT FOR PROGRESSIVE MS BY REMOVING SCIENTIEIC AND
TECHNOLOGICAL BARRIERS. THE AL工IANCE HAS FOUR STRATEGIC OBUECTIVES NHICH
INCLUDE: RAISE PROFILE AND ACCELERATE PROGRESS, SECURE RESOURCES AND
```

GLOBALIZE RESEARCH FUNDING, INSPIRE, GALVANIZE AND ENGAGE AMONG PRIORITY
STAKEHOLDERS AND DELIVER OPERATIONAL EXCELLENCE BY ALIGNING RESOURCES.

AS A MANAGING MEMBER, THE SOCIETY COMMITTED TO PROVIDING FUNDS OF APPROXIMATELY $\$ 25,377,000$ OVER THE FOLLOWING EIGHT YEARS CONDITIONAL ON VARIOUS FACTORS, WITH $\$ 5,362,877$ PAID TO THE ALLIANCE OVER EIGHT YEARS AS WELL AS PROFESSIONAL AND SCIENTIFIC STAFF TO SUPPORT THE ALIIANCE. IN ADDITION, THE SOCIETY MAINTAINS CUSTODY OF THE POOLED FUNDS CONTRIBUTED FROM OTHER ALLIANCE MEMBERS. THE DISBURSEMENT OF FUNDS EOR VARIOUS PROGRESSIVE MS RESEARCH INITIATIVES ARE APPROVED BY VOTING ALLIANCE MEMBERS. THE SOCIETY RECEIVED A TOTAL OF $\$ 5,923,941$ ENDING SEPTEMBER 30, 2017 EROM ALLIANCE MEMBERS, WHICH WILL BE HELD UNTIE SUCH TIME THE FUNDS ARE APPROVED AND FOR EXPENDITURE. AS OF SEPTEMBER 30, 2017, THE SOCIETY RECORDED UNSPENT DONATED FUNDS, CONSISTING OF BOTH SOCIETY AND OTHER ALLIANCE MEMBERS' MONIES, TOTALING $\$ 7,684,478$ AS A LIABILITY.

```
INTENDED USES OF ENDOWMENT FUND
SCHEDULE D, PART V
THE ENDOWMENT ASSETS ARE INVESTED IN A MANNER INTENDED TO PRESERVE THEIR
VALUE CONSISTENT WITH SUCH DONOR STIPULATIONS, MINIMIZE THE EFFECT OF
HIGH ECONOMIC VOLATILITY AND/OR LOW INVESTMENT RETURN AND PROVIDE FUNDING
FOR THE PROGRAMS SPECIFIED BY THE DONORS.
```

FIN 48 FOOTNOTE
SCHEDULE D, PART X, LINE 2
GUIDANCE IN "ACCOUNTING FOR UNCERTAINTY IN INCOME TAXES" UNDER THE
FINANCIAL ACCOUNTING STANDARDS BOARD (THE "FASB") ACCOUNTING STANDARDS
CODIFICATION, CLARIFIES THE ACCOUNTING FOR UNCERTAINTY IN TAX POSITIONS
TAKEN OR EXPECTED TO BE TAKEN IN A TAX RETURN, INCLUDING ISSUES RELATED
TO FINANCIAL STATEMENT RECOGNITION AND MEASUREMENT. THIS STANDARD
PROVIDES THAT THE TAX EFEECTS FROM AN UNCERTAIN TAX POSITION CAN BE
RECOGNIZED IN THE FINANCIAI STATEMENTS ONLY IF THE POSITION IS
"MORE-IIKELY-THAN-NOT" TO BE SUSTAINED, IF THE POSITION WERE TO BE
CHALIENGED BY A TAXING AUTHORITY. THE STANDARD ALSO PROVIDES GUIDANCE ON
MEASUREMENT, CLASSIFICATION, INTEREST AND PENALTIES, AND DISCLOSURE. THE
SOCIETY HAS PROCESSES PRESENTLY IN PLACE TO ENSURE THE MAINTENANCE OE ITS
TAX-EXEMPT STATUS; TO IDENTIFY AND REPORT UNRELATED INCOME; TO DETERMINE
ITS FILING AND TAX OBLIGATIONS IN JURISDICTIONS FOR WHICH IT HAS NEXUS;
AND, TO IDENTIFY AND EVALUATE OTHER MATTERS THAT MAY BE CONSIDERED TAX
POSITIONS.

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## Part XIII Supplemental Information (continued)

INCOME AMOUNTS INCLUDED IN FINANCIALS - OTHER
SCHEDULE D, PART XI, LINE 2D
CHANGE IN FAIR VALUE OF BENEFICIAL INTEREST IN TRUST

- Complete if the organization answered "Yes" on Form 990, Part IV, line 14b, 15, or 16. - Attach to Form 990.

Internal Revenue Service
Information about Schedule F (Form 990) and its instructions is at wwwirs.gov/form990.

NATIONAL MULTIPLE SCLEROSIS SOCIETY
Part I General Information on Activities Outside the United States. Complete if the organization answered "Yes" on Form 990, Part IV, line 14b.
1 For grantmakers. Does the organization maintain records to substantiate the amount of its grants and other assistance, the grantees' eligibility for the grants or assistance, and the selection criteria used to award the grants or assistance?

2 For grantmakers. Describe in Part V the organization's procedures for monitoring the use of its grants and other assistance outside the United States.

3 Activities per Region. (The following Part I, line 3 table can be duplicated if additional space is needed.)

|  | (a) Region | (b) Number of offices in the region | (c) Number of employees, agents, and independent contractors in the region | (d) Activities conducted in the region (by type) (such as, fundraising, program services, investments, grants to recipients located in the region) | (e) If activity listed in (d) is a program service, describe specific type of service(s) in the region | (f) Total expenditures for and investments in the region |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| (1) | EUROPE |  | 10. | Grantmaking |  | 1,731,837. |
| (2) | NORTH America |  | 7. | GRANTMAKING |  | 820,227. |
| (3) | East Asia and the pacific |  | 2. | GRANTMAKING |  | 290,000. |
| (4) | east asta and the pacific |  |  | investments |  | 1,000. |
| (5) |  |  |  |  |  |  |
| (6) |  |  |  |  |  |  |
| (7) |  |  |  |  |  |  |
| (8) |  |  |  |  |  |  |
| (9) |  |  |  |  |  |  |
| (10) |  |  |  |  |  |  |
| (11) |  |  |  |  |  |  |
| (12) |  |  |  |  |  |  |
| (13) |  |  |  |  |  |  |
| (14) |  |  |  |  |  |  |
| (15) |  |  |  |  |  |  |
| (16) |  |  |  |  |  |  |
| (17) |  |  |  |  |  |  |
| 3a | Sub-total. |  | 19. |  |  | 2,843,064. |
| b | Total from continuation sheets to Part I . . . . . . . |  |  |  |  |  |
| c | Totals (add lines 3a and 3b) |  | 19. |  |  | 2,843,064. |
| For P JSA 6E1274 | aperwork Reduction Act Notice, s $\begin{aligned} & 1.000 \\ & 4781 \mathrm{ME} \quad 700 \mathrm{~J} \end{aligned}$ | the Instruction | for Form 990. V 16 | 7.17018 | 687-00007 ${ }^{\text {Schedule }}$ | (Form 990) 2016 |



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Schedule F (Form 990) 2016
Part II Grants and Other Assistance to Organizations or Entities Outside the United States. Complete if the organization answered "Yes" on Form 990,

| 1 | (a) Name of organization | (b) IRS code section and EIN (if applicable) | (c) Region | $\begin{aligned} & \text { (d) Purpose of } \\ & \text { grant } \end{aligned}$ | (e) Amount of cash grant | (f) Manner of cash disbursement | (g) Amount of noncash assistance | (h) Description of noncash assistance | (i) Method of valuation (book, FMV appraisal, other) |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| (1) |  |  | europe/icelamd/greenland | research | 157,039. | wire |  |  |  |
| (2) |  |  | zurope/icemand/greeni.and | RESEARCH | 58,333. | ufre |  |  |  |
| (3) |  |  | Europe/iceland/greenland | research | 255,917. | wIRE |  |  |  |
| (4) |  |  |  |  |  |  |  |  |  |
| (5) |  |  |  |  |  |  |  |  |  |
| (6) |  |  |  |  |  |  |  |  |  |
| (7) |  |  |  |  |  |  |  |  |  |
| (8) |  |  |  |  |  |  |  |  |  |
| (9) |  |  |  |  |  |  |  |  |  |
| (10) |  |  |  |  |  |  |  |  |  |
| (11) |  |  |  |  |  |  |  |  |  |
| (12) |  |  |  |  |  |  |  |  |  |
| (13) |  |  |  |  |  |  |  |  |  |
| (14) |  |  |  |  |  |  |  |  |  |
| (15) |  |  |  |  |  |  |  |  |  |
| 6) |  |  |  |  |  |  |  |  |  |

2 Enter total number of recipient organizations listed above that are recognized as charities by the foreign country, recognized as tax-exempt by the IRS, or for which the grantee or counsel has provided a section 501(c)(3) equivalency letter


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## Part IV Foreign Forms

1 Was the organization a U.S. transferor of property to a foreign corporation during the tax year? If "Yes," the organization may be required to file Form 926, Return by a U.S. Transferor of Property to a Foreign Corporation (see Instructions for Form 926)Yes No

2 Did the organization have an interest in a foreign trust during the tax year? If "Yes," the organization may be required to separately file Form 3520. Annual Return To Report Transactions With Foreign Trusts and Receipt of Certain Foreign Gifts, and/or Form 3520-A, Annual Information Return of Foreign Trust With a U.S. Owner (see Instructions for Forms 3520 and 3520-A; do not file with Form 990) $\qquad$Yes $\square$ No

3 Did the organization have an ownership interest in a foreign corporation during the tax year? If "Yes," the organization may be required to file Form 5471, Information Return of U.S. Persons With Respect To Certain Foreign Corporations (see Instructions for Form 5471) $\square$ Yes No

4 Was the organization a direct or indirect shareholder of a passive foreign investment company or a qualified electing fund during the tax year? If "Yes," the organization may be required to file Form 8621, Information Return by a Shareholder of a Passive Foreign Investment Company or Qualified Electing Fund (see Instructions for Form 8621)Yes

5 Did the organization have an ownership interest in a foreign partnership during the tax year? If "Yes," the organization may be required to file Form 8865, Return of U.S. Persons With Respect to Certain Foreign Partnerships (see Instructions for Form 8865) $\qquad$ YesNo

6 Did the organization have any operations in or related to any boycotting countries during the tax year? If "Yes," the organization may be required to separately file Form 5713, International Boycott Report (see instructions for Form 5713; do not file with Form 990) $\square$ Yes

## Schedule F (Form 990) 2016

Schedule F (Form 990) 2016

## Part V

## Supplemental Information

Provide the information required by Part I, line 2 (monitoring of funds); Part I, line 3, column (f) (accounting method; amounts of investments vs. expenditures per region); Part II, line 1 (accounting method); Part III (accounting method); and Part III, column (c) (estimated number of recipients), as applicable. Also complete this part to provide any additional information (see instructions).

```
PART I, LINE 2 - PROCEDURES EOR MONITORING THE USE OF GRANT FUNDS
THE NATIONAL MULTIPLE SCLEROSIS SOCIETY HAS AN INDEPENDENT RESEARCH
ADVISORY COMMITTEE THAT EVALUATES ALL GRANT APPLICATIONS AND RECOMMENDS
GRANTS TO BE FUNDED BY THE SOCIETY BASED UPON THE QUALIFICATIONS OF THE
INSTITUTION AND RESEARCHER(S), AND THE RESEARCH PROJECT'S SCIENTIFIC
MERIT AND POTENTIAL APPLICABILITY TO MULTIPLE SCLEROSIS. ONCE A GRANT HAS
BEEN APPROVED, GRANTEES ARE REQUIRED TO SUBMIT PROGRESS REPORTS BEEORE
ADDITIONAL FUNDING IS AUTHORIZED.
```

SCHEDULE G
(Form 990 or 990-EZ)
Department of the Treasury
Internal Revenue Service

Complete if the organization answered "Yes" on Form 990, Part IV, lines 17, 18, or 19, or if the organization entered more than $\$ 15,000$ on Form $990-E Z$, line 6 a.

Attach to Form 990 or Form 990-EZ.
Information about Schedule G (Form 990 or 990 -EZ) and its instructions is at www.irs.gov/form990.

NATIONAL MULTIPLE SCLEROSIS SOCIETY
PartI Fundraising Activities. Complete if the organization answered "Yes" on Form 990, Part IV, line 17. Form 990-EZ filers are not required to complete this part.
1 Indicate whether the organization raised funds through any of the following activities. Check all that apply.

a | X | Mail solicitations |
| :--- | :--- |
| X |  |

e | $X$ | Solicitation of non-government grants |
| :--- | :--- |
| $X$ |  |

b X Internet and email solicitations
f $X$ Solicitation of government grants
c X Phone solicitations
g X Special fundraising events
d $X$ In-person solicitations
2a Did the organization have a written or oral agreement with any individual (including officers, directors, trustees, or key employees listed in Form 990, Part VII) or entity in connection with professional fundraising services? $\qquad$ No
b If "Yes," list the 10 highest paid individuals or entities (fundraisers) pursuant to agreements under which the fundraiser is to be compensated at least $\$ 5,000$ by the organization.

| (i) Name and address of individual or entity (fundraiser) | (ii) Activity | (iii) Did fundraiser have custody or control of contributions? |  | (iv) Gross receipts from activity | (v) Amount paid to (or retained by) fundraiser listed in col. (i) | (vi) Amount paid to (or retained by) organization |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | Yes | No |  |  |  |
| 1 <br> ATTACHMENT 1 |  |  |  |  |  |  |
| 2 |  |  |  |  |  |  |
| 3 |  |  |  |  |  |  |
| 4 |  |  |  |  |  |  |
| 5 |  |  |  |  |  |  |
| 6 |  |  |  |  |  |  |
| 7 |  |  |  |  |  |  |
| 8 |  |  |  |  |  |  |
| 9 |  |  |  |  |  |  |
| 10 |  |  |  |  |  |  |
| Total |  |  | - | 9,090,168 | 3,472,372. | 5,617,796. |

3 List all states in which the organization is registered or licensed to solicit contributions or has been notified it is exempt from registration or licensing
$A L, A K, A Z, A R, C A, C O, C T, D E, F L, G A, H I, I D, I L, I N$,
IA, KS, KY, LA, ME, MD, MA, MI, MN, MS, MO, MT, NE, NV, NH, NJ, NM, NY, NC, ND, OH, OK,OR,PA,RI,SC,SD,TN,TX,UT,VT,VA,WA,WV,WI,WY,

Part II Fundraising Events. Complete if the organization answered "Yes" on Form 990, Part IV, line 18, or reported more than $\$ 15,000$ of fundraising event contributions and gross income on Form $990-E Z$, lines 1 and 6 b . List events with gross receipts greater than $\$ 5,000$.


Part Ill Gaming. Complete if the organization answered "Yes" on Form 990, Part IV, line 19, or reported more than $\$ 15,000$ on Form 990-EZ, line 6 a.

|  |  |  | (a) Bingo | (b) Pull tabs/instant bingo/progressive bingo | (c) Other gaming | (d) Total gaming (add col. (a) through col. (c)) |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 1 | Gross revenue . . . . . . . . . . |  |  |  |  |
|  | 2 Cash prizes. <br> 3 Noncash prizes <br> 4 Rent/facility costs <br> 5 Other direct expenses. |  |  |  |  |  |
|  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |
|  | 6 | Volunteer labor. | $\begin{aligned} & \text { Yes } \\ & \text { No } \end{aligned}$ | $\text { Yes } \quad \text { No }$ |  |  |
|  |  | Direct expense summary. Add lines 2 | through 5 in column (d) |  | - |  |
|  |  | Net gaming income summary. Subtra | ct line 7 from line 1, colu | mn (d) . . . . . . | $\ldots$. . . . . . |  |

9 Enter the state(s) in which the organization conducts gaming activities:
a Is the organization licensed to conduct gaming activities in each of these states? . . . . . . . . . . . . . . . . $\square$ Yes $\square$ No
b If "No," explain:

10a Were any of the organization's gaming licenses revoked, suspended or terminated during the tax year? $\qquad$
$\square$ No b If "Yes," explain:

JSA




NATIONAL MULTIPLE SCLEROSIS SOCIETY

990, SCHEDULE G, PART I - HIGHEST PAID FUNDRAISER
NAME AND ADDRESS OF FUNDRAISER

MERKLE
P.O. BOX 64897

BAITTMORE
MD 21264
INEOCISION
325 SPRINGSIDE DRIVE
AKRON
OH 44333

DID FUNDRAISER HAVE CUSTODY OR CONTROL OE CONTRIBUTIIONS? YES NO

13-5661935
ATTACHMENT 1

ATTACHMENT 1 PAGE 46

Grants and Other Assistance to Organizations,
Governments, and Individuals in the United States
Complete if the organization answered "Yes" on Form 990, Part IV, line 21 or 22.

- Attach to Form 990.
Information about Schedule I (Form 990) and its instructions is at www.irs.gov/form990.
Internal Revenue Service
Name of the organization
NATIONAL MULTIPLE SCLEROSIS SOCIETY


## Part I General Information on Grants and Assistance

1 Does the organization maintain records to substantiate the amount of the grants or assistance, the grantees' eligibility for the grants or assistance, and the selection criteria used to award the grants or assistance?
? . . . . . . . . . . . . . . . . . . . . . . . . .

2 Describe in Part IV the organization's procedures for monitoring the use of grant funds in the United States
Part II Grants and Other Assistance to Domestic Organizations and Domestic Governments. Complete if the organization answered "Yes" on Form 990, Part IV, line 21, for any recipient that received more than $\$ 5,000$. Part II can be duplicated if additional space is needed.

| 1 (a) Name and address of organization or government | (b) EIN | (c) IRC section (if applicable) | (d) Amount of cash grant | (e) Amount of noncash assistance | (f) Method of valuation (book, FMV, appraisal, other) | (g) Description of noncash assistance | (h) Purpose of grant or assistance |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| (1) MOUNT SINAI SChool of medicine |  |  |  |  |  |  |  |
| 1 GUStave l. PL NEW YORK, NY 10029 | 13-6171197 | 501 (C) (3) | 115,476. |  |  |  | Clinical |
| (2) Universtipy of chicago medical center |  |  |  |  |  |  |  |
| 5841 S maryiand avenue chicago, il 60637 | 36-3488183 | 501 (C) (3) | 165,625. |  |  |  | CLINTCAL |
| (3) UNTVERSTTY OE TX SOUTHWESTERN MEDICAL CTR |  |  |  |  |  |  |  |
| 5323 HARRY HINES BLVD. DALLAS, TX 75390 | 75-6002868 | 501(C) (3) | 116,875. |  |  |  | Clinical |
| (4) Cleveland clinic goundation |  |  |  |  |  |  |  |
| 9500 euclid avenue cleveland, oh 44195 | 91-2153073 | 501 (c) (3) | 116,875. |  |  |  | clintcal |
| (5) progressive ms alliance |  |  |  |  |  |  |  |
| 733 THiRd avenue new York, NY 10017 | 13-5661935 | 501(C) (3) | 577,243. |  |  |  | PROGRAM SUPPORT |
| (6) TRUSTEES OF DARTMOUTH COLLEGE |  |  |  |  |  |  |  |
| 6010 PARKHURST HALL, H204 HANOVER, NH 03755 | 02-0222111 | 501(c) (3) | 326,526. |  |  |  | RESEARCH |
| (7) University of vermont |  |  |  |  |  |  |  |
| 85 S. Prospect St, burlington, vt 05405 | 03-0179440 | 501(c)(3) | 261,070. |  |  |  | Research |
| (8) MASSACHUSETYTS GENERAL HOSPITAL |  |  |  |  |  |  |  |
| 55 ERUIT STreet boston, ma 02114 | 04-1564655 | 501(c) (3) | 537,041. |  |  |  | RESEARCH |
| (9) HARVARD MEDICAL SCHOOL |  |  |  |  |  |  |  |
| 25 Shattuck street boston, MA 02115 | 04-2103580 | 501(c)(3) | 183,626. |  |  |  | Research |
| (10) BRIGHAM \& WOMEn'S Hospital |  |  |  |  |  |  |  |
| P.O. BOX 3149 boston, MA 02241 | 04-2312909 | 501(c)(3) | 2,603,837. |  |  |  | Research |
| (11) boston children's hospital |  |  |  |  |  |  |  |
| 300 LONGWOOD AVENUE BOSTON, MA 02115 | 04-2774441 | 501(C) (3) | 266,126. |  |  |  | Research |
| (12) MGH INSTITUTE OF HEALTH PROFESSIONS |  |  |  |  |  |  |  |
| 36 First avenue charleston, ma 02129 | 04-2868893 | 501(c)(3) | 19,688. |  |  |  | Research |
| 2 Enter total number of section 501(c)(3) and | overnment | rganizations | in the line 1 ta |  |  | . . . |  |
| 3 Enter total number of other organizations lis | d in the line | 1 table | . | . . . . . . | . . . . . . . | . . . . . |  |

$$
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& \text { JSA } \\
& \text { 6E } 12881.000
\end{aligned}
$$



## Part.I General Information on Grants and Assistance

i Does the organization maintain records to substantiate the amount of the granis or assistance, the graniees eigibility for the granis or assistance, and the selection criteria used to award the grants or assistance?
2 Describe in Part IV the organization's procedures for monitoring the use of grant funds in the United States.

## Partill Grants and Other Assistance to Domestic Organizations and Domestic Governments. Complete if the organization answered "Yes" on Form

 990 , Part IV, line 21, for any recipient that received more than $\$ 5,000$. Part II can be duplicated if additional space is needed.1 (a) Name and address of organization
or government

SCHEDULE
Grants and Other Assistance to Organizations, Governments, and Individuals in the United States Complete if the organization answered "Yes" on Form 990, Part IV, line 21 or 22.

- Attach to Form 990.

Department of the Treasury Internal Revenue Service
Name of the organization
(Form 990) and its instructions is at www.irs.gov/form990.
NATIONAL MULTIPLE SCLEROSIS SOCIETY

|  | OMB No. 1545-0047 |
| :---: | :---: |
|  | $9015$ |
|  | Open to Public Inspection |
| Employer identification number |  |
| 13-5661935 |  |

## Part I General Information on Grants and Assistance

1 Does the organization maintain records to substantiate the amount of the grants or assistance, the grantees' eligibility for the grants or assistance, and the selection criteria used to award the grants or assistance? $\qquad$YesNo
2 Describe in Part IV the organization's procedures for monitoring the use of grant funds in the United States.
Part Il Grants and Other Assistance to Domestic Organizations and Domestic Governments. Complete if the organization answered "Yes" on Form 990 , Part IV, line 21, for any recipient that received more than $\$ 5,000$. Part If can be duplicated if additional space is needed.
1 (a) Name and address of organization
or government


Part I General Information on Grants and Assistance
i Does the organization mainiain recoras to substantiate the amount of the grantis or assistance, the grantees' eligitility for the grants or assistance, and the selection criteria used to award the grants or assistance?YesNo
2 Describe in Part IV the organization's procedures for monitoring the use of grant funds in the United States.
Partil Grants and Other Āssistance to Domestic Organizations and Domestic Governmenis. Compiete if the organization ariswered "Ýes" uni Form 990, Part IV, line 21, for any recipient that received more than $\$ 5,000$. Part II can be duplicated if additional space is needed

| 1 (a) Name and address of organization or government | (b) EIN | (c) $\operatorname{RC}$ section (if applicable) | (d) Amount of cash grant | (e) Amount of noncash assistance | (f) Method of valuation (book, FMV, appraisal, other) | (g) Description of noncash assistance | (h) Purpose of grant or assistance |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| (1) UNIVERSITY Of Chicago |  |  |  |  |  |  |  |
| 5801 S ellis ave chicago, tl 60615 | 36-2177139 | 501 (c) (3) | 293,097. |  |  |  | Research |
| (2) Cares |  |  |  |  |  |  |  |
| 5000 S STH AVENUE, HiNES, IL 60141 | 36-3334177 | 501.(c) (3) | 43,993. |  |  |  | Reseatich |
| (3) University of illinois at urbana-champaign |  |  |  |  |  |  |  |
| 1200 y HARRISON ST, CHAMPAIGN, il 61801 | 37-6000511 | 501 (c) (3) | 704,605. |  |  |  | RESEARCH |
| (4) Regents of the university of michigan |  |  |  |  |  |  |  |
| 333 South state street, ann arbor, Mi 48109 | 38-6006309 | 50: (C) (3) | 256,404. |  |  |  | Research |
| (5) WAYNE STATE UNIVERSITY |  |  |  |  |  |  |  |
| 42 W WARREN AVENUE DETROIT, MI 48202 | 38-5028929 | $501(\mathrm{C})(3)$ | 245,946. |  |  |  | Research |
| (6) BLOODCENTER OF WISCONSIN |  |  |  |  |  |  |  |
| 638 N . 18 TH H STREET, MILWAUKEE, WI 53233 | 39-0807235 | 501(C) (3) | 235,220. |  |  |  | Research |
| (7) UntVErsity of wisconsin-madison |  |  |  |  |  |  |  |
| 1308 W . DAyton street madison, wi 53706 | 39-6006492 | 501 (C) (3) | 319,079. |  |  |  | Research |
| (8) MAYO CLINIC ROCHESTER |  |  |  |  |  |  |  |
| 200 EIRST STREET NW ROCHESTER, MN 55905 | 41-6011702 | 501 (c) (3) | 410,769. |  |  |  | Research |
| (9) university of lowa |  |  |  |  |  |  |  |
| 5 W JEFFERSON ST IONA CIPY, IA 52242 | 42-6004813 | 501 (C) (3) | 436,585. |  |  |  | Ressearch |
| (10) WASHINGTON UNIVERSITY SChool of medicine |  |  |  |  |  |  |  |
| 660 s euclit ave saint louts, yo 63110 | 43-0653611 | 501(C) (3) | 1,05i,963. |  |  |  | RESEARCH |
| (11) Albert einstein college of medicine |  |  |  |  |  |  |  |
| 1300 MORRIS PARK AVENUE BRONX, NY 10461 | 47-2209056 | 501 (c) (3) | 113,723. |  |  |  | RESEARCH |
| (12) UNIVERSITY Of KS MEDICAL CTR-KAnSAS CITY |  |  |  |  |  |  |  |
| 390. RAINBOW BLVD KANSAS CITY, KS 66160 | 48-1108830 | 501 (c) (3) | 132,000. |  |  |  | Research |
| 2 Enter total number of section $501(\mathrm{c})(3)$ and government organizations listed in the line 1 table . . . . . . . . . . . . . . . . . . . . . . . . . . . . |  |  |  |  |  |  |  |
| 3 Enter total number of other organizations listed in the line 1 table . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . |  |  |  |  |  |  |  |
| For Paperwork Reduction Act Notice, see the Instructions for Form 990. |  |  |  |  |  |  |  |
| JSA <br> GE 12881000 |  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  |
| $4781 \mathrm{ME} \mathrm{700J}$ |  | V 16-7.17 | 018 | 687-00007 |  |  | PAGE 50 |

## Grants and Other Assistance to Organizations, Governments, and Individuals in the United States

Department of the Treasury Internal Revenue Service Complete if the organization answered "Yes" on Form 990, Part IV, line 21 or 22.

- Attach to Form 990.

Internal Revenue Service

- Information about Schedule I (Form 990) and its instructions is at wwwirs.gov/form990.

NATIONAL MULTIPLE SCLEROSIS SOCIETY

Open to Public
Inspection
mployer identification number
Part I General Information on Grants and Assistance
1 Does the organization maintain records to substantiate the amount of the grants or assistance, the grantees' eligibility for the grants or assistance, and the selection criteria used to award the grants or assistance? $\qquad$ ...
Describe in Part IV the organization's procedures for monitoring the use of grant funds in the United States
Part II Grants and Other Assistance to Domestic Organizations and Domestic Governments. Complete if the organization answered "Yes" on Form 990, Part IV, line 21, for any recipient that received more than $\$ 5,000$. Part II can be duplicated if additional space is needed.
1 (a) Name and address of organization
or government


Part I General Information on Grants and Assistance
1 Does the organization maintain records to subsiantiaie the amount of tite granis or assistance, the graniees' eligibilily for the granis or assistance, and the selection criteria used to award the grants or assistance?
$\qquad$ YesNo
2 Describe in Part IV the organization's procedures for monitoring the use of grant funds in the United States.

## Partil Grants and Ōther Ássistance to D̄omestic Organizations and Domestic Governments. Compieie if the organization answered "Yes" on Form

 990 , Part IV, line 21, for any recipient that received more than $\$ 5,000$. Part II can be duplicated if additional space is needed.I (a) Name and address of organization
or government

Department of the Treasury
Internal Revenue Service
Name of the organization

- Attach to Form 990.
- Information about Schedule I (Form 990) and its instructions is at www.irs.gov/form990.

AIIONAL MULTIPLE SCLEROSIS SOCIETY

## Part I General Information on Grants and Assistance

1 Does the organization maintain records to substantiate the amount of the grants or assistance, the grantees' eligibility for the grants or assistance, and the selection criteria used to award the grants or assistance? $\qquad$ ................... he grantees' eligibility for the grants or assistance, and
Describe in Part IV the organization's procedures for monitoring the use of grant funds in the United States
Part II Grants and Other Assistance to Domestic Organizations and Domestic Governments. Complete if the organization answered "Yes" on Form 990 , Part IV, line 21, for any recipient that received more than $\$ 5,000$. Part II can be duplicated if additional space is needed.
1 (a) Name and address of organization
or govermment


Part 1 General Information on Grants and Assistance
Does the organization maintain records to substantiate the amount of the grants or assistance, the grantees' eligibility for the grants or assistance, and the selection criteria used to award the grants or assistance? $\qquad$ YesNo 2 Describe in Part IV the organization's procedures for monitoring the use of grant funds in the United States.

## Partill Grants and Ūther Ássistance to Domestic Organizations and Domestic Governments. Complete if the organization answered "Yes" on Form

 990 , Part IV, line 21, for any recipient that received more than $\$ 5,000$. Part fl can be duplicated if additional space is needed1 (a) Name and address of organization
or government

## Grants and Other Assistance to Organizations,

 (Form 990)Department of the Treasury Internal Revenue Service Governments, and Individuals in the United States Complete if the organization answered "Yes" on Form 990, Part IV, line 21 or 22.

- Attach to Form 990.

Name of the organization

- Information about Schedule I (Form 990) and its instructions is at www.irs.gov/form990.
operop pame
Inspection
NATIONAL MULTIPLE SCLEROSIS SOCIETY
Employer identification number
Part I General Information on Grants and Assistance
1 Does the organization maintain records to substantiate the amount of the grants or assistance, the grantees' eligibility for the grants or assistance, and the selection criteria used to award the grants or assistance?YesNo
2 Describe in Part IV the organization's procedures for monitoring the use of grant funds in the United States.
Part II Grants and Other Assistance to Domestic Organizations and Domestic Governments. Complete if the organization answered "Yes" on Form 990 , Part IV, line 21, for any recipient that received more than $\$ 5,000$. Part II can be duplicated if additional space is needed

| 1 (a) Name and address of organization or government | (b) EIN | (c) IRC section (if applicable) | (d) Amount of cash grant | (e) Amount of noncash assistance | (f) Method of valuation (book, FMV, appraisal, other) | (g) Description of noncash assistance | (h) Purpose of grant or assistance |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| (1) Longevitty biotech, inc. |  |  |  |  |  |  |  |
| 3001. MARKET STREET PHILADELPHIA, PA 19104 | 27-2351016 | N/A | 90,584. |  |  |  | EAST FORWARD |
| (2) ANNEXON BIOSCIENCES, Inc. |  |  |  |  |  |  |  |
| 280 UTAM AVENUE SAN francisco, CA 94080 | 27-5414423 | N/A | 230,825. |  |  |  | EAST forward |
| (3) tg therapeutics, inc. |  |  |  |  |  |  |  |
| 2 gansevoort street, new york, ny 10014 | 36-3898269 | N/A | 84, 817. |  |  |  | FAST FORWARD |
| (4) Truven health maneytics, inc. |  |  |  |  |  |  |  |
| 100 phoenix drive, ann arbor, mi 48108 | 06-1967923 | N/A | 42,440. |  |  |  | Research |
| (5) WESTAT, INC. |  |  |  |  |  |  |  |
| 1650 Research blvd. ROCKVILLE, MD 20850 | 84-0529566 | N/A | 195,931. |  |  |  | Research |
| (6) |  |  |  |  |  |  |  |
| (7) |  |  |  |  |  |  |  |
| (8) |  |  |  |  |  |  |  |
| (9) |  |  |  |  |  |  |  |
| (10) |  |  |  |  |  |  |  |
| (11) |  |  |  |  |  |  |  |
| (12) |  |  |  |  |  |  |  |
| 2 Enter total number of section 501(c)(3) and | overnment | rganizations | in the line 1 ta |  |  |  | 96. |
| 3 Enter total number of other organizations | d in the line | 1 table. |  |  |  | . . . . . . | 5. |
| For Paperwork Reduction Act Notice, see the instruction | ns for Form |  |  |  |  |  | dule I (Form 990) (2016) |
| JSA <br> 6E1288 1.000 |  |  |  |  |  |  |  |
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Part III Grants and Other Assistance to Domestic Individuals. Complete if the organization answered "Yes" on Form 990, Part IV, line 22.

| (a) Type of grant or assistance | (b) Number of recipients | (c) Amount of cash grant | (d) Amount of non-cash assistance | (e) Method of valuation (book. FMV, appraisal, other) | (f) Description of non-cash assistance |
| :---: | :---: | :---: | :---: | :---: | :---: |
| 1 financtal assistance | 4,166. | 3,234,894. |  |  |  |
| 2 |  |  |  |  |  |
| 3 |  |  |  |  |  |
| 4 |  |  |  |  |  |
| 5 |  |  |  |  |  |
| 6 |  |  |  |  |  |
| 7 |  |  |  |  |  |

Part IV Supplemental Information. Provide the information required in Part 1, line 2, Part III, column (b); and any other additional information.
PROCEDURES FOR MONITORING THE USE OE GRANT FUNDS
SCHEDULE I, PART I, LINE 2
RESEARCH GRANTS

THE NATIONAL MULTIPLE SCLEROSIS SOCIETY UTILIZED A VOLUNTEER COMMITTEE OE

RENOWNED SCIENTISTS AND NEUROLOGISTS TO SEIEET RESEARCH GRANTS EOR
FUNDING IN THE UNITED STATES AND ABROAD. ALI GRANTEES ARE TO PROVIDE
SCIENTIFIC AND FINANCIAL PROGRESS REPORTS ON A QUARTERLY BASIS WHICH ARE
REVIEWED BY QUALIEIED STAFF. UPON ACCEPTANCE OF THE PROGRESS REPORTS,
PAYMENTS ARE DISTRIBUTED TO GRANTEES.


Part IV Supplemental Information. Provide the information required in Part I, line 2, Part III, column (b); and any other additional information.
EINANCIAL ASSISTANCE GRANTS
MS NAVIGGATORS WORK WITH EACH INDIVIDUAI TO DEVELOP AN ASSISTANCE REQUEST
THAT WOULD LEAD TO A CUSTOMIZED AND SUSTAINABLE SOLUTION. OTHER POTENTIAL
RESOURCES ARE EXPLORED AND A DETERMINATION IS MADE WHETHER THE ASSISTANCE
REEQUEST MEETS THE CRITERIA ESTABLISHED IN THE SOCIETY'S FINANCIAL
ASSISTANCE GUIDELINES. APPROVED REQUESTS RESULT IN PAYEMNTS MADE DIRECTLY
TO THE VENDOR SPECIFIED IN THE REQUEST.

NATIONAL MULTIPLE SCLEROSIS SOCIETY
13-5661935

## PartI Questions Regarding Compensation

1a Check the appropriate box(es) if the organization provided any of the following to or for a person listed on Form 990, Part VII, Section A, line 1a. Complete Part III to provide any relevant information regarding these items.

$\square$
First-class or charter travel
Travel for companions
Tax indemnification and gross-up payments
Discretionary spending account
$\square$ Housing allowance or residence for personal use Payments for business use of personal residence Health or social club dues or initiation fees Personal services (such as, maid, chauffeur, chef)
b If any of the boxes on line 1 a are checked, did the organization follow a written policy regarding payment or reimbursement or provision of all of the expenses described above? If "No," complete Part Ill to explain
2 Did the organization require substantiation prior to reimbursing or allowing expenses incurred by all directors, trustees, and officers, including the CEO/Executive Director, regarding the items checked on line 1a?
3 Indicate which, if any, of the following the filing organization used to establish the compensation of the organization's CEO/Executive Director. Check all that apply. Do not check any boxes for methods used by a related organization to establish compensation of the CEO/Executive Director, but explain in Part III.

| $X$ |  |
| ---: | :--- |
| X | Compensation committee <br> Independent compensation consultant |
|  | Form 990 of other organizations |


|  |
| :--- |
| X |
| X |

Written employment contract
Compensation survey or study
Approval by the board or compensation committee

4 During the year, did any person listed on Form 990, Part VII, Section A, line 1a, with respect to the filing organization or a related organization:
a Receive a severance payment or change-of-control payment?
b Participate in, or receive payment from, a supplemental nonqualified retirement plan?
c Participate in, or receive payment from, an equity-based compensation arrangement?
If "Yes" to any of lines $4 a-c$, list the persons and provide the applicable amounts for each item in Part III.

Only section 501(c)(3), 501(c)(4), and 501(c)(29) organizations must complete lines 5-9.
5 For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the revenues of:
a The organization?
b Any related organization?
If "Yes" on line 5a or 5b, describe in Part III.
6 For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any
compensation contingent on the net earnings of:
a The organization?
b Any related organization?
 If "Yes" on line 6a or 6b, describe in Part III.
7 For persons listed on Form 990, Part VII, Section A, line 1a, did the organization provide any nonfixed payments not described on lines 5 and 6? If "Yes," describe in Part III.
8 Were any amounts reported on Form 990, Part VII, paid or accrued pursuant to a contract that was subject to the initial contract exception described in Regulations section 53.4958-4(a)(3)? If "Yes," describe in Part III
9 If "Yes" on line 8, did the organization also follow the rebuttable presumption procedure described in Regulations section 53.4958-6(c)?

|  | Yes | No |
| :---: | :---: | :---: |
| 1b |  |  |
| 2 |  |  |
| 4a |  | $\times$ |
| 4b |  | X |
| 4c |  | X |
| 5a |  |  <br>  <br> 8 <br> 8 |
| 5b |  | X |
| 6a |  | x |
| 6b |  | X |
| 7 |  | x |
| 8 |  | X |
| 9 |  |  |

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule J (Form 990) 2016
Page 2
Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed.
For each individual whose compensation must be reported on Schedule $J$, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii). Do not list any individuals that aren't listed on Form 990, Part VII.
Note: The sum of columns (B)(i)-(iii) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual.

| (A) Name and Tille |
| :--- |

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0189687-00007
PAGE 59

| SCHEDULE M | Noncash Contributions <br> Complete if the organizations answered "Yes" on Form 990, Part IV, lines 29 or 30. <br> Attach to Form 990. <br> Information about Schedule M (Form 990) and its instructions is at wwwirs.gov/form990. |  |  | OMB No. 1545-0047 |
| :---: | :---: | :---: | :---: | :---: |
| (Form 990) |  |  |  | () (0) 18 |
| Department of the Treasury Intemal Revenue Service |  |  |  | Open To Public Inspection |
| Name of the organization |  |  | Employer identification number |  |
| NATIONAL MULTIP | SCLEROSIS | SOCIETY | 13-56 |  |

## Part I Types of Property



30a During the year, did the organization receive by contribution any property reported in Part I, lines 1 through 28 , that it must hold for at least three years from the date of the initial contribution, and which isn't required to be used for exempt purposes for the entire holding period?
b If "Yes," describe the arrangement in Part II.
31 Does the organization have a gift acceptance policy that requires the review of any nonstandard contributions?
32a Does the organization hire or use third parties or related organizations to solicit, process, or sell noncash contributions?
b If "Yes," describe in Part II.
33 If the organization didn't report an amount in column (c) for a type of property for which column (a) is checked, describe in Part II.


For Paperwork Reduction Act Notice, see the Instructions for Form 990.
Schedule M (Form 990) (2016)
JSA
6E1298 1.000

# Part II Supplemental Information. Provide the information required by Part I, lines 30b, 32b, and 33, and whether the organization is reporting in Part $I$, column (b), the number of contributions, the number of items received, or a combination of both. Also complete this part for any additional information. 

```
SCHEDULE M, PART I, LINE 9
THE ORGANIZATION IS REPORTING THE NUMBER OE NONCASH CONTRIBUTIONS
RECEIVED, NOT THE NUMBER OF ITEMS CONTRIBUTED.
```

| SCHEDULE O <br> (Form 990 or 990-EZ) | Supplemental Information to Form 990 or 990-EZ <br> Complete to provide information for responses to specific questions on Form 990 or 990 -EZ or to provide any additional information. |  | OMB No. 1545-0047 |
| :---: | :---: | :---: | :---: |
|  |  |  | (2) 16 |
| Department of the Treasury Internal Revenue Service | - Informat | bout Schedu | Open to Public Inspection |
| Name of the organization |  |  | Employer identification number |
| NATIONAL MULTIPLE | SCLEROSIS | SOCIETY |  |

```
AMENDED RETURN
FORM 990, PAGE 1, BOX B
THE SOCIETY IS EILING AN AMENDED RETURN TO REMOVE THE GROUP EXEMPTION
NUMBER ORIGINALLY REPORTED IN BOX H. THIS IS NOT A GROUP RETURN FOR
SUBORDINATES, AND THE GROUP EXEMPTION IS NO LONGER APPLICABLE DUE TO THE
REALIGNMENT OF CHAPTERS.
```

REALIGNMENT OF CHAPTERS
FORM 990, PART III, LINE 1 CONTINUED...
THE SOCIETY COMPLETED AN ORGANIZATIONAL REALIGNMENT EFEECTIVE OCTOBER 1,
2016. UP UNTIL THEN THE SOCIETY HAD A GROUP 501(C)(3) EXEMPTION AND EACH
OF THE 36 CHAPTERS HAD SUBORDINATE STATUS WITH A SEPARATE EIN. AS A
RESULT, PRIOR TO THIS YEAR, SEPARATE $990 S$ WERE FILED FOR EACH CHAPTER.
SOME OF THE CHAPTERS ALSO WERE SET UP AS A SEPARATELY INCORPORATED ENTITY
IN THE STATE IN WHICH THEY WERE LOCATED. THOSE SEPARATELY INCORPORATED
ENTITIES HAVE ALL BEEN DISSOLVED, AND THE SEPARATE EINS ARE NO LONGER
BEING USED. EFEECTIVE OCTOBER 1, 2016, ALL SOCIETY ACTIVITIES ARE NOW
CONDUCTED AS ONE ENTITY UNDER THE SOCIETY'S EIN.
THE UNIFIED ENTITY HAS ISSUED ONE SET OF AUDITED STATEMENTS AND FILED A
SINGLE TAX RETURN. THIS TRANSITION BETTER ALIGNS THE SOCIETY'S RESOURCES
SO THAT THE ORGANIZATION CAN MAXIMIZE ITS IMPACT SO THAT EACH PERSON
AFFECTED BY MS CAN LIVE THEIR BEST LIFE WHILE WE RELENTLESSLY PURSUE A
CURE FOR EVERYONE WITH MS. FOR ACCOUNTING PURPOSES, THE TRANSITION WAS

| Name of the organization | Employer identification number |
| :--- | :--- |

NATIONAL MULTIPLE SCLEROSIS SOCIETY

TREATED AS AN ACQUISITION OF $100 \%$ OF THE ASSETS AND LIABILITIES OE THE 36 CHAPTERS BY THE SOCIETY. TOTAL ASSETS ACQUIRED EROM THE 36 CHAPTERS WERE APPROXIMATELY \$73.7 MILLION AND NET ASSETS ACQUIRED WERE APPROXIMATELY \$51 MILLION. NO CONSIDERATION WAS GIVEN IN EXCHANGE FOR THESE INTERESTS.

PROGRAM SERVICE ACCOMPLISHMENTS

FORM 990, PART III, LINE 4A CONTINUED...

COMMUNITY PROGRAMS - THE SOCIETY COLLABORATES WITH DOZENS OF OTHER COMMUNITY ORGANIZATIONS, FOCUSING ON ACCESS TO HEALTH CARE, REHABILITATION, TREATMENTS AND THERAPIES; LONG-TERM CARE; DISABILITY RIGHTS ISSUES; VOCATIONAI TRAINING AND REHAB, WEILNESS AND FITNESS; AND OUTREACH AND EDUCATION TO RURAL AND UNDERSERVED POPULATIONS.

FORM 990, PART III, LINE 4C CONTINUED...

PUBLIC EDUCATION - IN ADDITION TO NATIONWIDE EMAIL NEWSLETTERS SHARED TWICE MONTHIY WITH 1.3 MILEION RECIPIENTS (ONE MESSAGE RELATED TO SERVICES, THE OTHER TO OVERALL NEWS), MANY PEOPLE ENGAGE IN CONVERSATIONS VIA THE SOCIETY'S ONLINE COMMUNTTY (50,000 MEMBERS), AND SOCIAL MEDIA (OVER ONE MILLION FOLLOWERS). MORE THAN 500,000 PEOPLE VISIT THE SOCIETY'S WEBSITE EACH MONTH TO ACCESS INFORMATION AND SUPPORT.

FORM 990, PART IIT, LINE 4D

PROFESSIONAI, EDUCATION AND TRATNING - THE SOCIETY KEEPS HEALTHCARE

PROVIDERS ENGAGED IN PATIENT CARE BY KEEPING THEM ABREAST OF NEW

DIAGNOSTIC TECHNIQUES, THERAPIES, ETC. INFORMATION AND EDUCATION IS

PROVIDED TO THOUSANDS OF PROFESSIONALS THROUGH THE SOCIETY'S PARTNERS IN

MS CARE NETWORK, NATIONAL WEBINARS, IN-SERVICES AND OUTREACH, AND

EDUCATIONAL MATERIALS FOR PHYSICIANS. A FREE QUARTERLY NEWSLETTER IS

EMATLED TO MORE THAN 14,000 HEALTH CARE PROFESSIONALS.

CLASSES OF MEMBERS OR STOCKHOLDERS

FORM 990, PART VI, SECTION A, LINE 6

THE MEMBERS OF THE NATIONAL MULTIPLE SCLEROSIS SOCIETY ARE COMPRISED OF

THE MEMBERS OF THE 36 CHAPTERS WHO ARE NON-VOTING MEMBERS, AND THOSE

CHAPTERS CHOOSE VOTING MEMBERS WHO COMPRISE THE DELEGATE ASSEMBLY.

ELECTION OF MEMBERS AND THEIR RIGHTS
FORM 990, PART VI, SECTION A, LINE 7A

ALL MEMBERS OF THE BOARD OF DIRECTORS ARE ELECTED BY THE DELEGATE

ASSEMBLY WHICH IS COMPRISED OF VOTING MEMBERS OF THE ORGANIZATION. EACH CHAPTER IS ALLOCATED A NUMBER OF VOTING MEMBERS BASED ON A FORMULA. VOTING MEMBERS ARE THE VOLUNTEER LEADERS OF THE CHAPTER AND THE NATIONAL BOARD OF DIRECTORS.

DECISIONS SUBJECT TO APPROVAL OF MEMBERS
FORM 990, PART VI, SECTION A, LINE 7B

THE DELEGATE ASSEMBLY ELECTS THE GOVERNING BODY, APPROVES ANY BY-LAW

CHANGES AND APPROVES THE SOCIETY'S STRATEGIC PLAN.

ORGANIZATION'S PROCESS TO REVIEW FORM 990

FORM 990, PART VI, SECTION B, LINE 11B
Name of the organization
NATIONAL MULTIPLE SCLEROSIS SOCIETY

NATIONAL MULTIPLE SCLEROSIS SOCIETY

THE FORM 990 AND ACCOMPANYING SCHEDULES ARE PREPARED BY AN EXTERNAL INDEPENDENT ACCOUNTING FIRM IN CONJUNCTION WITH MANAGEMENT. IT IS THEN PROVIDED TO THE AUDIT COMMITTEE MEMBERS EOR REVIEW, COMMENTS, CORRECTIONS, AND EDITS. THE REVIEW COMMENTS OF THE AUDIT COMMITTEE ARE INCORPORATED INTO THE FORM 990 BY THE CFO. A MEETING OF THE AUDIT COMMITTEE IS HELD TO APPROVE THE REVISED FORM 990, AND TO APPROVE DISTRIBUTION TO THE ENTIRE NATIONAL MULTIPLE SCLEROSIS SOCIETY BOARD OE DIRECTORS. THE SOCIETY BOARD OF DIRECTORS IS GIVEN A PERIOD OF TIME TO REVIEW AND COMMENT ON THE FORM 990 BEFORE THE RETURN IS EILED WITH THE INTERNAL REVENUE SERVICE.

ENFORCEMENT OF CONFLICTS POLICY
FORM 990, PART VI, SECTION B, LINE 12 C
ALI STAEE AND MEMBERS OE THE NATIONAL BOARD OE DIRECTORS AND VOLUNTEERS SERVING ON KEY COMMITTEES MUST REVIEW THE CONELICT OE INTEREST POLICY \& MAKE ANY APPROPRIATE DISCLOSURES. IF AN INDIVIDUAL DISCLOSES AN ACTUAL OR POTENTIAL CONELICT, THE CHIEF LEGAI OFFICER REVIENS THE DISCLOSURE AND DRAFTS A CONFLICT RESOLUTION REPORT TO ADDRESS THE ACTUAL OR POTENTIAL CONFIICT. THE RESOLUTION REPORT IS PRESENTED TO THE AUDIT COMMITTEE AND THE AUDTT COMMITTEE EDTTS AND ULTIMATELY APPROVES A RESOLUTION REPORT FOR EACH OF THE DISCLOSED CONELICTS. THE RESOLUTION REPORT ENSURES THAT THE INDIVIDUAL DOES NOT PARTICIPATE IN ANY DISCUSSIONS OR VOTES RELATED TO THE CONFLICT. THE INDIVIDUAL WHO DISCLOSED THE CONELICT IS PROVIDED A COPY OF THE RESOLUTION REPORT AND COMPLIES WITH IT.

COMPENSATION PROCESS
FORM 990, PART VI, SECTION B, LINE 15A

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THE COMPENSATION COMMITTEE IS COMPRISED OF AT LEAST THREE (3) INDEPENDENT BOARD MEMBERS THAT DETERMINE THE COMPENSATION OF THE PRESIDENT AND CEO, OFFICERS AND OTHER KEY EMPLOYEES. THE COMMITTEE IS PROVIDED WITH

COMPARABLE SALARY INFORMATION AND DATA FOR ALL POSITIONS AT OTHER VOLUNTARY HEALTHCARE AGENCIES OF SIMILAR SIZE AND NATIONAL INFLUENCE. THE PRESIDENT AND CEO'S PERFORMANCE IS EVALUATED ON AN ANNUAL BASIS BY THE MEMBERS OF THE COMPENSATION COMMITTEE. THE PRESIDENT AND CEO COMPENSATION IS THEN RATIEIED BY THE FULL BOARD DURING EXECUTIVE SESSION.

THE PRESIDENT AND CEO OR HER DESIGNEE CONDUCTS PEREORMANCE EVALUATIONS FOR OFFICERS AND OTHER KEY EMPLOYEES. THE OUTCOME OF THESE EVALUATIONS IS SHARED WITH THE COMPENSATION COMMITTEE TO PROVIDE INEORMATION ON THEIR DECISIONS ABOUT COMPENSATION AND IS THEN RATIFIED BY THE FULL BOARD DURING EXECUTIVE SESSION.

GOVERNING DOCUMENTS DISCLOSURE EXPLANATION
FORM 990, PART VI, SECTION C, LINE 19

THE NATIONAL MULTIPLE SCLEROSIS'S IRS FORM 990, IRS EORM 990-T AND AUDITED FINANCIAL STATEMENTS ARE AVAILABLE AT WWW.NATIONALMSSOCIETY.ORG, AND ON THE CHARITY NAVIGATOR WEBSITE. THE SOCIETY'S GOVERNING DOCUMENTS, RECORD RETENTION AND CONFLICT OF INTEREST POLICY ARE AVAILABLE UPON REQUEST.

DONATED SERVICES AND USE OF FACILITIES
PART XI, LINE 6

DUE TO TIMING DIFEERENCES, DONATED ADVERTISING EXPENSE INCLUDES $\$ 114,001$

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| Name of the organization |
| :--- |
| NATIONAL MULTIPLE SCLEROSIS SOCIETY |
|  |
| OF CURRENT YEAR EXPENSE RELATED TO DONATED ADVERTISING REVENUE THAT WAS |
| PLEDGED IN PRIOR YEAR. |

OTHER CHANGES IN NET ASSETS EXPLANATION

FORM 990, PART XI, LINE 9

INHERENT CONTRIBUTION ACQUIRED THROUGH REALIGNMENT $\$ 51,082,387$

ADJUSTMENT OF RESEARCH GRANT LIABILITY \$ 6,309,326

CHANGE IN FAIR VALUE OF BENEFICIAL INTEREST IN TRUST

CHANGE IN VALUE OF SPLIT-INTEREST AGREEMENTS

TOTAL
$\$ 57,599,002$

EORM 990, PART III, LINE 4D - OTHER PROGRAM SERVICES

| DESCRIPTION |  |  | GRANTS | EXPENSES | REVENUE |
| :---: | :---: | :---: | :---: | :---: | :---: |
| PROFESSIONAL | EDUCATION AND TRAINING |  | 1,700,678. | 5,905,502. | 77,872. |
|  |  | TOTALS | 1,700,678. | 5,905,502. | 77,872 |

FORM 990, PART VI, LINE 17 - STATES
$A I, A K, A Z, A R, C A, C O, C T, D E$,
$F I, G A, H I, I D, I L, I N, I A, K S, K Y, L A, M E, M D, M A, M I$,

MN, MS, MO, MT, NE, NV, NH, NJ, NM, NY, NC, ND, OH,OK, OR, PA,

RI, SC, SD, TN, TX, UT, VT, VA, WA, WV, WI, WY



Part I Identification of Disregarded Entities. Complete if the organization answered "Yes" on Form 990, Part IV, line 33.

| Name, address, and EIN (if applicable) of disregarded entity | $\begin{gathered} \text { (b) } \\ \text { Primary activity } \end{gathered}$ | $\begin{gathered} \text { (c) } \\ \text { Legal domiche (state } \\ \text { or foreign country) } \end{gathered}$ | (d) Total income | $\begin{gathered} \text { (e) } \\ \text { End-of-year assets } \end{gathered}$ | $\begin{gathered} (\mathbf{f}) \\ \text { Direct controlling } \\ \text { entity } \end{gathered}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
| (1) FAST FORWARD LLC 26-1933619 |  |  |  |  |  |
| 733 THIRD AVENUE NEW YORK, NY 10017-3822 | RESEARCH | DE | 781,998. | 1,037,090. | NMSS |
| (2) |  |  |  |  |  |
| (3) |  |  |  |  |  |
| (4) |  |  |  |  |  |
| (5) |  |  |  |  |  |
| (6) |  |  |  |  |  |

Part II Identification of Related Tax-Exempt Organizations. Complete if the organization answered "Yes" on Form 990, Part IV, line 34 because it had Part ll one or more related tax-exempt organizations during the tax year

| (a) <br> Name, address, and EIN of related organization | (b) <br> Primary activity | (c) <br> Legal domicile (state or foreign country) | (d) <br> Exempt Code section | (e) <br> Public charity status (if section 501 (c)(3)) | $(f)$Direct controling <br> entity | $\begin{gathered} (9) \\ \text { Section } 512(b) /(13) \\ \text { controlled } \\ \text { entity? } \end{gathered}$ |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  |  | Yes | No |
| (1) |  |  |  |  |  |  |  |
| (2) |  |  |  |  |  |  |  |
| (3) |  |  |  |  |  |  |  |
| (4) |  |  |  |  |  |  |  |
| (5) |  |  |  |  |  |  |  |
| (6) |  |  |  |  |  |  |  |
| (7) |  |  |  |  |  |  |  |
| Frand |  |  |  |  |  |  |  |

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| Identification of Related Organizations Taxable as a Partnership Complete if the organization answered "Yes" on Form 990, Part IV, line 34 because it had one or more related organizations treated as a partnership during the tax year. |  |  |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| (a) <br> Name, address, and EIN of related organization | (b) <br> Primary activity | (c) Legal (state or foreign country) | (d) $\underbrace{}_{\substack{\text { Direct controlling } \\ \text { entity }}}$ | (e) <br> Predominant income (related, unrelated, tax sections 512-514) | (i) Share of total income | (g) <br> Share of end-ofyear assets |  |  | (i)Code $V$ UBIamount in box 20of Schedute $\mathrm{K}-1$(Form 1065) |  |  | $\stackrel{\text { (k) }}{\text { Percentage }}$ ownership |
|  |  |  |  |  |  |  | Yes | No |  | Yes | No |  |
| (1) |  |  |  |  |  |  |  |  |  |  |  |  |
| (2) |  |  |  |  |  |  |  |  |  |  |  |  |
| (3) |  |  |  |  |  |  |  |  |  |  |  |  |
| (4) |  |  |  |  |  |  |  |  |  |  |  |  |
| (5) |  |  |  |  |  |  |  |  |  |  |  |  |
| (6) |  |  |  |  |  |  |  |  |  |  |  |  |
| (7) |  |  |  |  |  |  |  |  |  |  |  |  |

## PartIV

Identification of Related Organizations Taxable as a Corporation or Trust. Complete if the organization answered "Yes" on Form 990, Part IV, line 34 because it had one or more related organizations treated as a corporation or trust during the tax year.


Part V Transactions With Related Organizations. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, 35b, or 36.


Unrelated Organizations Taxable as a Partnership. Complete if the organization answered "Yes" on Form 990, Part IV, line 37.
Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships.

| (a) <br> Name, address, and EIN of entity | (b) <br> Primary activity | $\begin{gathered} \text { (6) } \\ \text { Legat domicie } \\ \text { (statato of orexign } \\ \text { county) } \end{gathered}$ | (d) <br> Predominant income (retated. unrelated, excluded from tax under sections 512-514) |  |  | $\begin{gathered} \text { Shara of } \\ \text { stan in of } \end{gathered}$ | $\begin{gathered} \text { (g) } \\ \begin{array}{c} \text { Shate of } \\ \text { end-of-year } \\ \text { assels } \end{array} \end{gathered}$ | $\begin{gathered} \text { (h) } \\ \text { Disprapomionate } \\ \text { allocalions? } \end{gathered}$ |  |  | ${ }^{0}$ tranaging partner? |  | (k)$\begin{gathered}\text { Percentage } \\ \text { ownership }\end{gathered}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  | Yes | No |  |  | Yes | No |  | Yes | No |  |
| (1) |  |  |  |  |  |  |  |  |  |  |  |  |  |
| (2) |  |  |  |  |  |  |  |  |  |  |  |  |  |
| (3) |  |  |  |  |  |  |  |  |  |  |  |  |  |
| (4) |  |  |  |  |  |  |  |  |  |  |  |  |  |
| (5) |  |  |  |  |  |  |  |  |  |  |  |  |  |
| (6) |  |  |  |  |  |  |  |  |  |  |  |  |  |
| (7) |  |  |  |  |  |  |  |  |  |  |  |  |  |
| (8) |  |  |  |  |  |  |  |  |  |  |  |  |  |
| (9) |  |  |  |  |  |  |  |  |  |  |  |  |  |
| (10) |  |  |  |  |  |  |  |  |  |  |  |  |  |
| (11) |  |  |  |  |  |  |  |  |  |  |  |  |  |
| (12) |  |  |  |  |  |  |  |  |  |  |  |  |  |
| (13) |  |  |  |  |  |  |  |  |  |  |  |  |  |
| (14) |  |  |  |  |  |  |  |  |  |  |  |  |  |
| (15) |  |  |  |  |  |  |  |  |  |  |  |  |  |
| (16) |  |  |  |  |  |  |  |  |  |  |  |  |  |
| A |  |  |  |  |  |  |  |  |  |  | dule | (Form | 990) 2016 |

## Part VII Supplemental Information Provide additional information for responses to questions on Schedule R. See instructions

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SCHEDULE R, PART I, DISREGARDED ENTITIES
FAST FORWARD LLC ("FAST FORWARD"), A CONSOLIDATED NOT-FOR-PROFIT
AFFILIATE OF NATIONAL MULTIPLE SCLEROSIS SOCIETY, DERIVES ITS TAX
EXEMPTION FROM NATIONAL MULTIPLE SCLEROSIS SOCIETY AND IS TREATED AS A
"DISREGARDED ENTITY" FOR TAX PURPOSES. FAST FORWARD PARTNERS WITH
SELECTED BIOTECHNOLOGY COMPANIES AND ACADEMIC INSTITUTIONS ENGAGED IN
RESEARCH AND DEVELOPMENT PROJECTS AIMED AT IDENTIEYING AND DEVELOPING
THERAPIES AND/OR DIAGNOSTICS TO IMPROVE THE TREATMENT OF MULTIPLE
SCLEROSIS.
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